



Financial Firms as Surrogate Regulators

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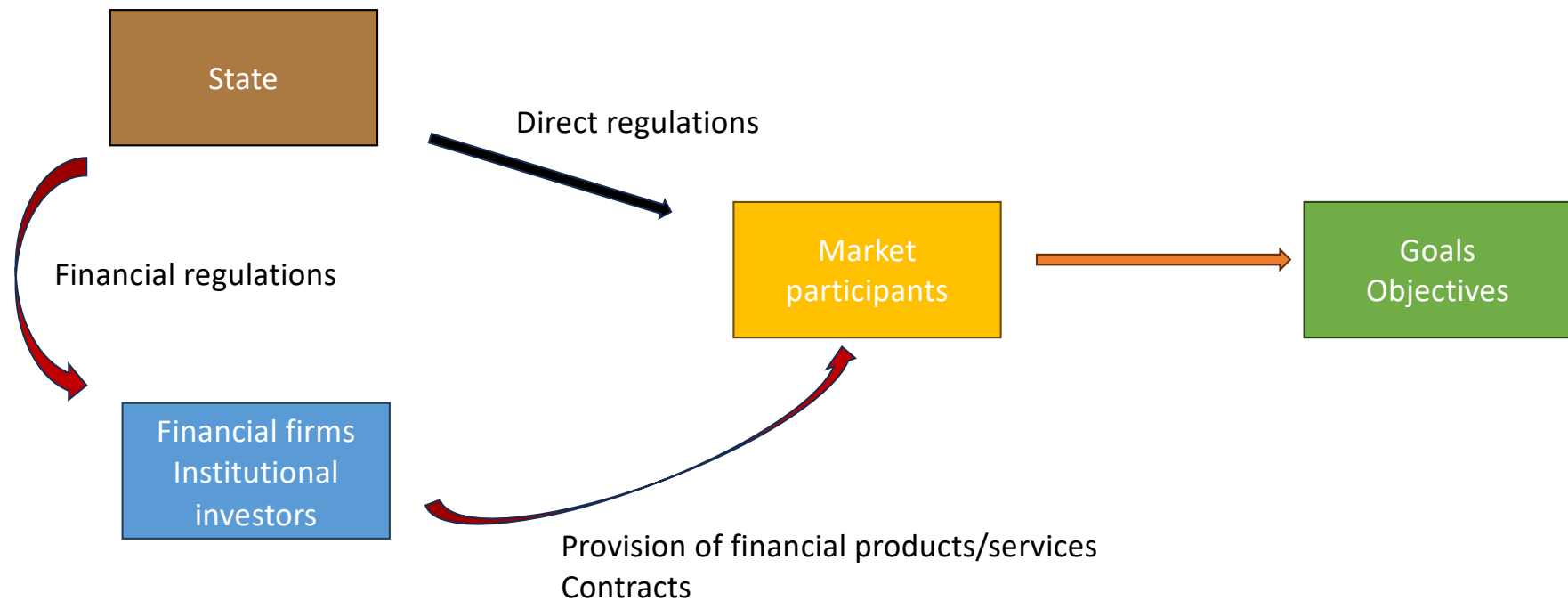
PhD (London, UCL), LLM (Michigan), LLM & LLB (NTU)



Outline

- Observation
- General theory: using financial firms as surrogate regulators
 - Pre-conditions
 - Models and examples
- Analysis and Reflection

Indirect regulations



Regulating through finance

- Internationally, e.g. Russian sanctions due to war against Ukraine
- Early discussion: more through **private ordering**
 - Role of D&O **insurers** for corporate governance
 - Liability insurers for environment or safety
- For public policy objectives: often more **mandatory** in nature
 - Anti-money launder and the countering of finance of terrorism (AML\CFT) for banks
 - Fraud prevention (e.g. in Taiwan)
- How about **environment, social and governance (ESG) or other goals (such as DEI, sustainability)?**
 - Largely through **voluntary codes** at the moment

Global initiatives in the 21st Century

- Banking
 - Equator Principles (2003)
 - Poseidon Principles (2019)
 - Principles for Responsible Banking (2019)
- Insurance
 - Principles for Sustainable Insurance (2012)
- Capital market
 - Principles for Responsible Investment (2006)
 - Stewardship Codes (from the UK and spread to some parts of the world)



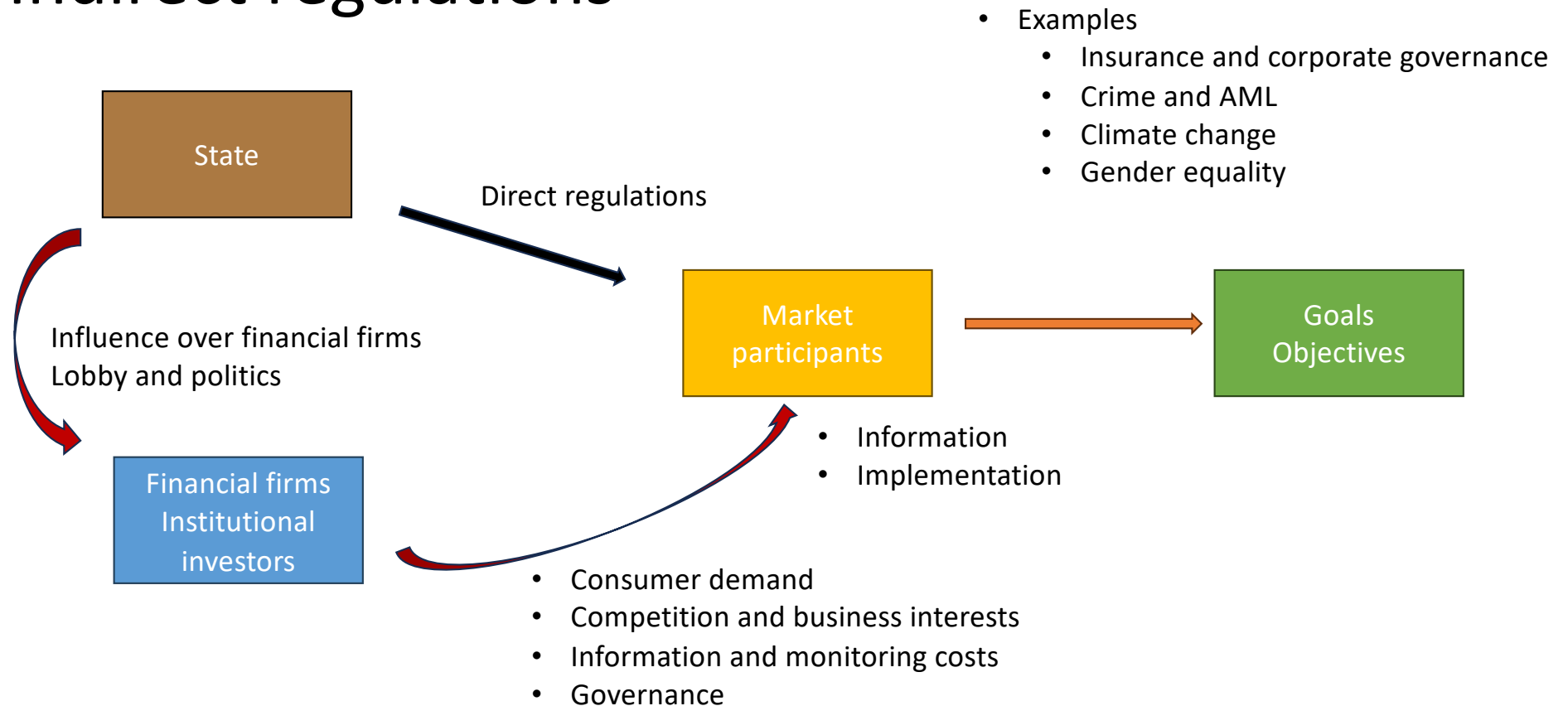
Questions

- Moral persuasion
 - Financial firms are the focal point of money.
 - With money, there comes responsibility.
- But
 - Is it really effective or efficient to regulate or achieve policy objectives through financial firms?
 - What are the conditions to make the approach work?
 - Any negative impact on market participants or stakeholders?

Rationale

- Premises of regulating through financial firms
 - Highly regulated nature of finance and financial services
 - Especially so for banks and life insurers
 - Demand for financial services
- Potential benefits
 - Saving direct regulatory and enforcement costs
 - Information costs: e.g. tracking criminal's cashflow
 - Some financial firms might naturally regulate conduct of customers due to their business interests (e.g. insurers setting standards).

Indirect regulations



Limitations

- The state's **influence** over financial firms differ by sector and by market.
 - **Banks** vs **Insurers** vs **Capital Market Firms** vs **Unregulated Institutions**
 - **Political lobby**: e.g. US banks' push against Basel Endgame
- **Elasticity of demand** for financial services
 - Responses from customers:
 - e.g. the impact of Equator Principles on projects that do not rely on bank finance?
 - Competition in the market
 - Firms' business interests

Limitations

- Transaction costs
 - **Information**
 - E.g. costs to investigate and verify carbon emission
 - **Monitoring**
 - Ability and costs to monitor a large number of customers on a continuous basis
 - Financial firms may be a more passive regulator rather than playing a more active role.
 - Free rider problems
 - **Governance**
 - How to ensure full compliance inside a financial firm?
- Otherwise
 - Window-dressing activities (e.g. greenwashing)
 - Externality and market efficiency
 - Costs transferred to customers
 - Potential financial inclusion issues in extreme cases

Conclusive remarks: A Cautious Note

- The state and international agencies should refrain from weaponizing finance and financial firms as a regulatory tool.
- It explains why currently UN initiatives mostly adopt a voluntary approach.
 - Sign-up rate is probably not as promising as the raw data sounds.
 - Probably not enough research to study the actual impact of those “Principles” or the Stewardship Code.
 - States should be cautious when implementing those voluntary codes into more mandatory rules.
- How to make financial firms to be an effective surrogate regulators?
 - Clear goals and targets
 - Reducing transaction costs
 - Let the market to decide
 - Other complimentary regulatory measures



Thanks for your time