# When do German firms change their dividends?

Finance Working Paper N°. 13/2003 February 2003 Marc Goergen University of Manchester Institute of Science and Technology (UMIST) and ECGI

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ECGI Working Paper Series in Finance

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We are indebted to Jeffry Netter, the editor, as well as an anonymous referee for very useful comments. We are also grateful to Julian Franks, Jens Köke, Colin Mayer, Joe McCahery, Christian Schlag, Reinhardt Schmidt, Mark Wahrenburg and seminar participants at the Goethe University of Frankfurt for valuable comments and suggestions. Luis Correia da Silva assumes full responsibility for any remaining errors.

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#### Abstract

This paper analyses the decision to change the dividend for a panel of German firms from 1984 to 1994. The period captures an economic boom which followed by a recession. This study comes up with two findings which refine the results by Lintner (1956) and Miller and Modigliani (1961). First, the occurrence of a loss is a key determinant of the dividend decision in addition to the level of net earnings. Second, dividend cuts or omissions tend to be temporary and the majority of German firms revert within two years to their initial dividend level. This stands in marked contrast with the US where firms are more likely to reduce their dividend when earnings deteriorate on a permanent basis. Furthermore, the fact that German firms frequently omit and cut their dividend and quickly return to their initial dividend suggests that dividends in Germany have less of a signalling role than dividends in the US or UK. Our findings also contradict Bhattacharya's (1979) argument that the costs of dividend changes are asymmetric with dividend reductions being more costly to the firm than dividend increases. Finally, we find that firms with banks as major shareholder are more willing to omit the dividend than firms controlled by other types of shareholder.

Keywords: dividend policy, ownership, control, banking, corporate governance

JEL Classifications: G32, G35

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#### 1. Introduction

Company directors of UK firms frequently complain that they have little flexibility in terms of their dividend policy. The recent case of BT plc is a good illustration of this anecdotal inflexibility. According to the Guardian of 18 May 2001 (p.31), '[...] British Telecom got in a mess and required a rescue financing. The City was appalled at the scrapping of the dividend. There were some who argued that it should have maintained a payout so as to protect its longer term investment grade status ...'. Already in 1994, the then Financial Secretary to the Treasury, Stephen Dorrell, argued that 'dividend payouts [in the UK], which have risen substantially since 1979, may have become too high and inflexible'.<sup>1</sup> It is then surprising that in Germany, where anecdotal evidence suggests that dividend policy is much more flexible (see e.g. The Economist, 29/1/1994), some of the largest companies have been gradually adopting Anglo-American dividend policies. For example, Daimler-Benz AG (now DaimlerChrysler) announced in the mid 1990s that it was "considering changing its dividend policy to come into line with what the group's finance director [Gerhard Liener] described as 'Anglo-American' practice ... In the long term, Daimler-Benz was considering making sure that its dividend was more closely related to the group's earnings".<sup>2</sup>

In a Miller and Modigliani (1961) framework of perfect capital markets, dividend policy is irrelevant. However, as real world market frictions violate the MM-assumptions, dividend policy may have an important impact on the firm's value. For example, if managers are believed to have a better idea about the firm's future profitability than outside investors, changes in the dividend policy may convey new information. One reason why dividend policy may have a different economic role in Germany than in Anglo-American countries is that it is embedded in a different corporate governance system. Most German firms tend to have a large, controlling shareholder and the role of the stock market in the provision of financing is less pronounced (Barca and Becht, 2001). Furthermore, large shareholders hold at least 50 percent of the board seats on the supervisory board and are assumed to monitor the management. Consequently, the traditional agency problems between management

<sup>&</sup>lt;sup>1</sup> Financial Times of 29 April 1994

<sup>&</sup>lt;sup>2</sup> Financial Times of 8 July 1994

and shareholders may be less of an issue in Germany. If this capital-market and corporate-governance system can be associated with fewer informational and monitoring problems, then the need to use dividends as a signalling device may be less pronounced in Germany than in the US or UK where corporate ownership is more dispersed and stock markets are important.

As dividend signalling is costly, one can argue that a corporate governance system which requires less dividend signalling is superior to one that relies more heavily on this kind of signalling. Although the international debate on the best corporate governance system has been going on for more than two decades (see McCahery et al., 2002), to-date little is still known about the dividend policy of firms operating outside the Anglo-American corporate governance system.

The remainder of the paper is organised as follows. The next section reviews the arguments behind the decision to change the dividend and the impact of concentrated shareholder control on dividend policy. Section 3 discusses the methodology and describes the sample of German firms. Section 4 focuses on a probit analysis of the decision to change the dividend. In section 5, we address the timing of dividend omissions and cuts. Section 6 concentrates on the speed of dividend re-initiations and increases (the so called dividend-rebounds) after dividend omissions and dividend reductions, respectively. In section 7, we study the role of corporate control in the dividend decision. Section 8 concludes.

#### 2. Theories and empirical studies on dividend changes

#### Theories on dividend changes

Most theoretical models explaining dividend changes focus on dividend signalling and are based on the assumption of asymmetric information between the managers and outside investors. If managers have more information on the firm's future prospects than outsiders, then dividend increases may convey information about increases in the firm's expected value. However, dividends will only act as a credible signal if firms with poor prospects cannot mimic the signal of firms with good prospects. To be credible, a signal therefore needs to be costly enough so that bad firms cannot use it. The costs associated with dividends vary across models. Bhattacharya (1979) and John and Williams (1985) argue that dividends are credible signals given that they are taxed at a higher rate than capital gains. However, there is no such tax disadvantage for dividends in Germany (Amihud and Murgia, 1997). Miller and Rock (1985) show that net dividend increases – defined as increases in dividends minus the proceeds from seasoned equity issues – reveal favourable information while the cost of an incorrect signal is underinvestment. Ofer and Thakor (1987) design a model in which share repurchases and dividends are used to signal unobserved cash flows. The signals are costly as they will require the firm to raise new, external equity in the future which is an expensive process. All these models agree on two points: first, that increases in dividends can serve as signals of improved firm value; and second, that dividend signalling is costly.

However, concentrated ownership, by reducing agency costs, may decrease the need for costly dividend signalling. For example, Born (1988) argues that insider ownership is important when assessing dividend signals. The validity of the dividend signal can be checked ex ante in the case where a proportion of the managers' ownership cannot be sold until after the performance of the firm can be observed.<sup>3</sup> Hence, managers with long-term holdings will only signal if they believe that their shares are substantially undervalued as they will not be able to exploit the short-term wealth effects of false signals. The managers will suffer if the signal is misused, as the decline in the value of the shares that are restricted from trading may exceed the gain from the false signal. Born's model faces an important criticism: the argument that long-term value of their holding is counter-intuitive to the least.

<sup>&</sup>lt;sup>3</sup> These restrictions exist in practice. First, firms that have recently gone public may be subject to so called lock-in agreements which prevent the initial owners from selling additional shares during a pre-specified period after the IPO. Espenlaub, Goergen and Khurshed (2001) report that, although there is no such legal requirement, the initial shareholders of US or UK IPOs often have their shares locked in until the publication of the next company accounts. Second, a significant number of German firms have dual-class shares with the non-voting shares being listed on the stock exchange and the voting shares being in the hands of the large shareholder. As the latter are not listed, this may restrict their trading at least in the short term.

To summarise, theory suggests that dividend increases can act as signals of improved firm performance. However, as dividend signalling is costly, firms with concentrated ownership, given the lower agency costs, may not need to use dividends as a signal. Unfortunately, as yet there exists no general theory which clearly analyses the interactions between dividend policy and ownership.

The above theories provide three strong predictions. First, managers will only increase the dividend, if they have good reasons to believe that the future cash flows will remain high enough to sustain the higher dividend. Second, managers will only proceed with dividend decreases, if they think that future cash flows will be persistently too low to sustain the present dividend levels. Third, there is a positive relation between stock returns and the announcements of dividend changes. A vast number of empirical studies confirms at least one of these predictions, although most of these studies are based on samples of US firms.

#### Studies on dividend changes

The dividend-rigidity literature has its roots in Lintner's survey (1956) and the reluctance to change the dividend was corroborated by the Fama and Babiak (1968) study. More recently, DeAngelo and DeAngelo (1990), and DeAngelo et al. (1992, 1996) have documented managerial reluctance to cut and omit dividends. For example, DeAngelo et al. (1992) study a sample of NYSE firms with 10 years of positive earnings before 1980. The sample consists of 167 firms with at least one year of negative earnings during the period of 1980 to 1985 and 440 firms without negative earnings during the same period. They find that 51 percent of the loss-incurring firms reduce their dividend, against 1 percent of the firms without a loss. They conclude that a loss is a necessary condition, but not a sufficient condition, for a dividend reduction. Marsh (1992) documents a similar reluctance for the case of UK firms. This is confirmed by Edwards and Mayer (1986) who conduct a survey of the 'Hundred Group', an association of the largest UK companies with offices in London. They find that managers reduce their dividend only when they are facing a persistent decline in earnings.

Pettit (1972) is one of the first to document the positive relationship between dividend changes and stock returns. Conversely, Watts (1973) and Gonedes (1978) find

conflicting evidence in the sense that the information content of dividends can be trivial. However, more recent studies, using more sophisticated research methodologies, confirm Pettit's findings. Aharony and Swary (1980), Asquith and Mullins (1983, 1986), Healy and Palepu (1988), Kane et al. (1984), Ofer and Siegel (1987), and Christie (1994) have all found that US dividends convey information. For the UK, Marsh (1992) finds results that are very similar to the US findings both in quantitative and qualitative terms. Amihud and Murgia (1997) conclude that the share price reaction to dividend news in Germany is similar to the one in the US, despite the fact that dividends paid by German companies do not suffer from a tax disadvantage as the ones paid by US firms.

The study by La Porta et al. (2000) is one of the few studies to explicitly analyse the impact of corporate governance characteristics on dividend policy. Their study is on the dividend policy of 4,000 large firms from 33 countries. They measure the potential for agency problems by the degree of shareholder protection in the firm's country of incorporation. They find that firms from countries with high shareholder protection pay on average higher dividends than firms from countries with low shareholder protection. La Porta et al. interpret this as evidence of the agency cost of low shareholder protection.

The following studies focus on particular types of shareholders (or control structures) rather than on broader country or market characteristics. As such, the studies address the question as to whether certain types of shareholders mitigate agency problems and thereby reduce the need for costly dividend signalling.

We start by analysing the impact of banks on dividend policy as German banks are usually perceived to play an important role in corporate governance (see e.g. Köke, 2003; Becht and Boehmer, 2001; Franks and Mayer, 2001; and Edwards and Fischer, 1994, p.114). For example, Franks and Mayer (2001) report that banks have extensive supervisory board representation, especially in widely held firms (see also Edwards and Fischer, 1994, table 9.2 for further evidence). As a result, depending on the extent of their control<sup>4</sup>, banks can have a significant influence on the voting outcome at the

<sup>&</sup>lt;sup>4</sup> Actual voting power of banks may exceed the voting power they derive from their own equity stakes if they make use of proxy voting (*Depotstimmrecht*). At a firm's annual meeting, a bank can exercise the voting rights related to a firms' shares that are deposited in the bank by the bank's clients. The bank

annual meeting of the shareholders, and in particular on shareholder representation on the supervisory board. The combination of long-term external finance and active control has been regarded by some as the cornerstone of the merits of the German system. The central idea that emerges from this view is that bank ownership and control may alleviate information asymmetries and conflicts of interests between firms and shareholders, and therefore reduce the need for (high and inflexible) dividends.

The institutional setting in Japan suggests a similar set of arguments. Kester (1986), Prowse (1990), Hoshi et al. (1990, 1991), and Berglöf and Perotti (1994) argue that the close ties between Japanese management and investors (especially within the Keiretsu or industrial group, where banks own debt and equity in member firms) substantially reduce information asymmetries and agency conflicts relative to their US counterparts. Accordingly, banks that own both debt and equity have a strong incentive to monitor firm performance closely and reduce the likelihood that management will engage in behaviour that is contrary to the objectives of the major shareholders. Hoshi et al. (1991) present evidence suggesting that information and incentive problems in the capital market affect investment. Investment is found to be more sensitive to liquidity in firms with a weak link to a main bank and which presumably face greater problems raising capital. Dewenter and Warther (1998) and Gul (1999) suggest that in such a context dividends play less of a signalling role and find empirical evidence consistent with this hypothesis. Although, there is no statistically significant difference in terms of the dividend payout ratio between Keiretsu firms and non-Keiretsu firms, the former have significantly lower dividend yields than the latter.

Gugler (2002) looks at the potential impact of a range of different types of shareholders on dividends for a sample of Austrian firms which have similar ownership structures to German firms. He hypothesises that firms with different types of shareholders rely to a different extent on costly dividend signalling as they provide different degrees of monitoring. Government-controlled firms are expected to suffer most from agency problems and asymmetry of information as they are ultimately

is allowed to do so provided that it announces in advance its voting intentions to its clients and provided that these clients approve.

owned by the citizens. As most citizens are only indirectly shareholders of government-controlled firms, they have few incentives to monitor the management. Hence, the managers of government-controlled firms will prefer a stable dividend policy with high dividends to keep their principals happy and to safeguard managerial private benefits. As family-controlled firms are subject to lower agency costs and less asymmetry of information, dividends should be less valuable as a signal and should therefore be more volatile. Gugler argues that it is more difficult to make predictions about the dividend policy of bank and foreign-controlled firms, as their ultimate controlling shareholder may differ. Corroborating evidence for his hypotheses was found for a sample of Austrian firms: under good investment opportunities state-controlled firms have the highest dividend payout and practise dividend smoothing whereas family-controlled firms have lower ratios and do not smooth their dividends. The dividend policy of bank and foreign-controlled firms is somewhere in between.

To summarise, agency cost theories and a fair number of empirical studies suggest that in firms with concentrated ownership (especially when held by families and banks as controlling shareholders) there is less need for costly dividend signalling.

#### 3. Methodology, sample and data description

#### Methodology

We use a discrete-choice model to address the following issues. First, we test whether bottom line earnings and changes in earnings are the key determinants of dividend reductions and dividend increases. Although Lintner (1956) argues that earnings should determine dividend changes, his sample consists mainly of large, profitable US firms which have a high propensity for dividend increases. DeAngelo et al. (1992) examine whether bottom line earnings also explain dividend decreases. Second, we analyse at what point in time German firms omit dividends as opposed to just reduce them. For example, DeAngelo and DeAngelo (1990) argue that managers avoid dividend omissions at all costs and prefer to reduce dividends now in order to avoid future dividend omissions. We determine the degree of flexibility of the dividend policy of German firms and the importance of current changes in profitability rather than permanent shocks for the setting for the dividend setting. Finally, in section 7, we investigate the impact of large shareholders on the dividend decision. The decision to reduce, maintain or increase the dividend is clearly an ordinal variable. A simple multinomial logit or probit model would fail to account for the ordinal nature of the variable. Likewise, the use of OLS is also not recommended as such a regression would treat the difference between decreasing and maintaining the dividend in the same way as the one between maintaining and increasing the dividend. To account for the ordinal nature of the dependent variable, we use an ordered probit as developed by McElvey and Zaviona (1975). The model is built around a latent regression in the same manner as the binomial probit model.<sup>5</sup> The underlying model is:

$$y^* = \beta' X + \varepsilon$$

where  $y^*$  is an unobserved variable, X is a set of explanatory variables, and  $\varepsilon$  is the residual. The decision to decrease takes the value 0, maintain takes the value 1 and increase takes the value 2. Although  $y^*$  is not observed, we observe y:

y = 0 if 
$$y^* \le 0$$
,  
y = 1 if  $0 < y^* \le \mu$   
y = 2 if  $\mu \le y^*$ 

 $\mu$  is an unknown parameter to be estimated with  $\beta$ . Assume that  $\varepsilon$  is normally distributed across observations (as in the binomial probit model) and the mean and the variance of  $\varepsilon$  are set to zero and one, respectively.<sup>6</sup> With the normal distribution we have the following probabilities:

$$P(y=0) = \Phi(-\beta' X)$$
  

$$P(y=1) = \Phi(\mu - \beta' X) - \Phi(-\beta' X)$$
  

$$P(y=2) = 1 - \Phi(\mu - \beta' X)$$

where  $\Phi$  is the cumulative standard normal. The coefficients are estimated by using the maximum likelihood function.

We estimate the dividend change-earnings model using levels of earnings and changes in earnings (and alternatively levels of and changes in cash flows) lagged by one or more periods. However, lags beyond lag 1 were neither individually nor jointly statistically significant. We tested the null hypothesis of homoskedasticity using a Lagrange Multiplier test (Davidson and MacKinnon, 1984). As there was not enough

<sup>&</sup>lt;sup>5</sup> See Maddala (1983, pp.46-49) for a more detailed account of this technique.

<sup>&</sup>lt;sup>6</sup> As Greene (1993, p.673) puts it, the model can also be estimated with a logistically distributed disturbance. In practice, this re-formulation makes virtually no difference.

evidence to reject the null hypothesis of homoskedasticity, all models were estimated assuming multiplicative heteroskedasticity (i.e.,  $var[\epsilon_i] = [exp(\gamma z_i^*)]^2$ , essentially adding an additional parameter vector to the model).

#### Sample and data description

Our sample is a panel of data ranging from 1984 to 1993. The sample consists of 221 quoted German industrial and commercial firms listed on the 8 German stock exchanges for the period 1984-93. The reason why we chose this particular 10 year-data panel is that the first half of this period is characterised by an economic boom period which is followed by an economic recession. Hence, it is likely that firms will be under pressure to revise their dividend policy during this period. The sample is highly representative of the population of listed German firms, as it contains more than half the listed German companies. The sample includes all the German companies that were quoted on at least one of the German stock markets and that have at least five years of accounting data over the ten years ranging from 1984 to 1993.

We excluded firms with 'control agreements' in place over the entire period 1984-93 from the sample. Control agreements are between a company and its parent company and are either Profit and Loss Agreements (PLA, *Gewinnabführungsvertrag*) or a Subordination of Management Agreement (SMA, *Beherrschungsvertrag*). For the latter contracts, the controlling company is required to absorb all the losses, but the transfer of profits is optional. In the case of a PLA, both profits and losses are always transferred to the parent company. The reason for excluding such firms is that their accounting information tends to be limited. Frequently, the profit is not disclosed and reporting is limited to the amount transferred to the parent company (*Gewinnabführung*) as well as the dividends paid to the minority shareholders. All in all, there are 2,098 firm-year observations: the panel counts ten years of observations for 174 firms, 9 for 13 firms, 8 for 15 firms, 7 for 8 firms, 6 for 9 firms and 5 for 2 firms.<sup>7</sup>

We collect all the accounting items from the *Hoppenstedt Saling Aktienführer*. Dividends per share  $(D_{t-1})$  are calculated as the weighted average of dividends on ordinary shares and on preference shares (if outstanding). The weights are based on

<sup>&</sup>lt;sup>7</sup> Thirty-six of the sample firms were introduced to the stock exchange after 1984.

the relative market capitalization of both types of shares. Forty-four of the 221 firms in the sample had preference shares outstanding in at least one year of our sample period. It should be noted that in 37 of these 44 cases dividends on German preference shares usually change along with those on the ordinary shares.

Special dividends on ordinary shares are also included in the dividend per share. There were 191 such special dividend payments for the total 2,098 firm-year observations (i.e. 9% of the sample). A simple inspection of the dividend per share series reveals that in an overwhelming majority of the cases these special dividends frequently reflect shifts in dividend policy rather than just transitory increases in dividends and earnings. Brickley (1983) studies the dividend payouts and earnings of a sample of US firms in the year following the announcement of special dividends and finds results supporting this view. However, in 10 cases we observed large one-off payments (*Sonderausschüttung*) either associated with 'special anniversaries', or sales of subsidiaries (in one case), or distributions of reserves previously accumulated at a different rate of taxation. Similarly to the methodology in Behm and Zimmermann (1993), we excluded these 10 firm-year observations.

German accounting rules are often considered to be particularly deficient in the information disclosed to investors. German financial reporting tends to be more conservative than Anglo-American financial reporting (see Harris et al. (1994) for an overview of the system). In particular, there are three factors that contribute to a conservative bias in the published profit figure. First, there is some degree of prudence in asset valuation. According to the imparity principle (*Imparitätsprinzip*) unrealised losses need to be reported but not unrealised gains.

Second, the regulation of the profit distribution, which is referred to in paragraph 150 of the German Stock Corporation Act (AktG §150) establishes a link between dividends and earnings. This provision requires companies to build up a legal reserve (*gesetzliche Rücklage*) from their profits in the balance sheet. The annual profit, after the transfer to the legal profit reserve, is then the basis for dividend distribution. The provisions of AktG §58 specify that the management board (*Vorstand*) and the supervisory board (*Aufsichtsrat*) can retain no more than half of the annual profits, unless they get the approval of the shareholders for a lower distribution. In other words, this provision requires companies to pay out at least 50 percent of their current

profits as dividends. However, that is not the case for all companies as other requirements such as legal reserves and special provisions in the articles of association of companies mitigate the impact of AktG §58 such that the management board may be authorised to transfer up to 100 percent of the year's profit to profit reserves. As a consequence of the link established by the AktG §58 between dividends and earnings, it is in the interest of managers not to report earnings that attain a desired dividend policy because higher reported earnings may create shareholder pressure for higher dividends.

Third, the existence of pension provisions may also account for a certain downward bias in the published profit figure. In the light of this conservative reporting, and other German company law specificities, we use an alternative measure of corporate profitability throughout this paper. Our profit measure ( $NI_t$ ) is measured by zero distribution profits which adjust for the fact that the German tax system affects both measured profits and dividend payouts (Mayer and Alexander, 1990). Given that dividends are taxed at a different rate than earnings retentions, corporate tax liabilities are sensitive to dividend payouts. In particular, in Germany, dividends are taxed at a lower rate than retentions. Therefore, we measure profits as zero distribution profits:

$$\frac{D(1-t_c)}{1-t_d} + R$$

where  $t_d$  is the tax rate on dividends,  $t_c$  is the tax rate on retained profits, D are the dividends net of tax,  $D/(1-t_d)$  are the gross dividends and R are the recorded retentions given a dividend distribution of D. To illustrate how dividends in Germany affect the corporate tax liabilities, assume that a firm suffers a loss. If it omits its dividend, then there will be no tax liability (as  $t_c$  will be zero). However, if it decides to pay out a dividend despite its loss, then there will be a tax liability (amounting to  $t_d$  times the dividend distribution).

We use cash flows as an alternative profit measure to adjust for the conservatism of German accounting practices (see above). Cash flows  $(CF_t)$  are defined as zero distribution profits gross of depreciation and changes in provisions. Changes in

provisions are the changes in pension provisions (*Pensionsrückstellungen*) and other provisions (*Sonstige Rückstellungen*).<sup>8</sup>

The net income, cash flow, and changes in net income and cash flows are standardised by the book value of equity of the previous period. In the models described below, we also include a dummy variable that takes the value of one if there is a loss in period t(*NIloss<sub>t</sub>* or *CFloss<sub>t</sub>*).

Behm and Zimmermann (1993) and Amihud and Murgia (1997) use the net profit figure as calculated by the German Association of Financial Analysts (*Deutsche Vereinigung für Finanzanalyse und Anlageberatung, DVFA*) as a measure of profitability. There are three reasons why we cannot use this measure. First, the DVFA profit measure is only available for the major German firms (see Behm and Zimmermann, 1993).<sup>9</sup> Second, negative DVFA figures are not reported.<sup>10</sup> Third, similar to net income, the DVFA net profit is smoothed by adjusting for extraordinary items.<sup>11</sup> By using the DVFA figure we would fail to take into account the transitory shocks which influence dividend policy. Therefore, we use cash flows unadjusted for extraordinary items as an alternative to net income.

Table 1 summarises the statistics of the dividends, profits and cash flow series for the whole period. A first striking result is that published profits account for only 25

<sup>&</sup>lt;sup>8</sup> The inclusion of pension provisions in the calculation of the cash flow deserves a comment, as in the UK this item does not apply. One could argue that pension provisions should be regarded as a liability (from the company towards the employees) and therefore it should not be treated as retentions. However, in our view, there is a strong case for the inclusion of changes in pension provisions in the cash flow. Edwards and Fischer (1994, table 3.4, p.66) report that, for the period of 1970 to 1989, pension provisions accounted for around 6 percent of the internally generated funds for non-financial companies. The authors also argue that firms frequently have a high degree of discretion over the way in which pension provisions are invested. This is one reason why the bottom line profit figure may be so conservative in Germany. Because of this argument, we included this item in the cash flow figure. The item 'other provisions' is net of tax provisions such as deferred taxation.

<sup>&</sup>lt;sup>9</sup> Behm and Zimmermann's (1993) sample comprises 32 major firms whereas Amihud and Murgia's (1997) sample includes the 200 most actively traded German firms.

<sup>&</sup>lt;sup>10</sup> In their study, Behm and Zimmermann (1993) use the published profits for firms with unreported, negative DVFA profits.

<sup>&</sup>lt;sup>11</sup> More specifically, the DVFA subtracts extraordinary income from the published profit and adds back extraordinary expenses.

percent of the cash flow of firms. Moreover, the mean (or observed) dividend payout ratio on a published profit basis is significantly higher than the equivalent ratio on a cash-flow basis, 86 and 21.4 percent, respectively. Behm and Zimmermann (1993) find similar figures for a sample of 32 major quoted German firms. They report mean net dividends of DM7.31, i.e., DM11.4 on a gross basis, which is slightly lower than our figure of DM12.3. The mean published profit per share figure is also found to be slightly lower than ours, DM12.5 and DM14.3, respectively.

Table 1 also reveals that the dividend per share figure has a coefficient of variation (defined as the standard deviation of the series over the mean) of 0.75. This is lower than the coefficient of variation of published profits (1.07) and cash flows (0.95). The variance ratio of dividends over published profits equals  $0.36 (=(9.22/15.32)^2)$  and the one of dividends over cash flows equals approximately 0.03. This provides a rough estimate of the degree of 'dividend smoothing'. Cash flows have a slightly lower coefficient of variation than published profits but the variation ratio of published profits over cash flows equals 0.079 providing some evidence of what we can call 'published profits smoothing'.<sup>12</sup>

#### [insert table 1 about here]

We also collect data on corporate control (i.e. ownership of voting equity) from the *Hoppenstedt Saling Aktienführer*. The types of shareholder we distinguish are: families, other German firms, the German state, banks, insurers, foreign firms or institutions, holding firms, charitable foundations and unknown shareholders. As pyramids of ownership are frequent in German firms (Becht and Boehmer, 2001), we report both first-tier control and ultimate control. A firm is widely held at the first tier, if it does not have a shareholder at the first tier owning more than 25% of its voting equity. A firm will have an ultimate controlling shareholder at the first tier if that shareholder is either widely held (i.e. a widely held firm, bank or insurer), or a shareholder of the following types: the German State, a foreign firm or institution, or

<sup>&</sup>lt;sup>12</sup> These figures per share can obviously reflect the size of the firms. Therefore, we compute the coefficient of correlation between the size of each firm and its dividend, published profit, and cash flow per share. We observe that cash flows per share are positively correlated with the firm's size (coefficient of 21.1 percent). The coefficient of correlation between size and dividends per share and published profits is smaller but also positively related (8.3 and 14.7 %).

an individual or family. Otherwise, the ultimate shareholder is at a higher tier, i.e. a tier with either a widely held shareholder or a shareholder from one of the above categories.

#### 4. The decision to change the dividend

Table 2 answers the question as to whether the decision to increase, maintain or reduce dividends depends on past earnings or cash flows. Table 2 contains the results of the ordered probit model. The dependent variable is zero, if the dividend is cut, 1 if it is maintained and 2 if it increases. We estimated several specifications of the model. Each specification includes at least some of the following explanatory variables: a lagged dependent variable  $(dD_{t-1})$ , the current level of net income  $(NI_t)$  or cash flow  $(CF_t)$ , the level of past net income  $(NI_{t-1})$  or cash flow  $(CF_t)$ . The lagged dependent variable  $(dD_{t-1})$  or cash flow  $(\Delta CF_t)$ . The lagged dependent variable indicates whether there was a decreased dividend, an unchanged dividend or an increased dividend in period t-2 to t-1. The latter three variables are standardised by the book value of equity of the previous period. Finally, we test the significance of a dummy variable that takes the value of one if there is a loss in period t (*NIloss<sub>t</sub>* or *CFloss<sub>t</sub>*). Panel A and panel B report the results with earnings and cash flow as the performance measure, respectively.

In each of the specifications (a) to (e), the past dividend has a positive and statistically significant effect on the likelihood that the current dividend is changed. Panels A and B show that there is a high probability for dividends to increase in the current year if dividends increased over the preceding financial year. The probability of a dividend increase will be higher when there are positive earnings in the current year (specifications (a) – (c), (e)). The same relationship holds for the specifications with cash flows (panel B). Provided that net earnings or cash flows are positive over the current year, dividends are more likely to increase if the net earnings or cash flows of the preceding year were negative (specification (b)). Alternative specifications were estimated including further lags of net income or cash flow, but these further lags were neither individually nor jointly statistically significant.

From the inclusion of an earnings loss dummy/negative cash flow dummy (specifications (c) and (d) of panels A and B), we learn that firms reporting an annual

loss are significantly more likely to reduce their dividend. This result is consistent with DeAngelo et al. (1992). Finally, specifications (d) and (e) show that not just earnings levels are important, but also the earnings dynamics. Rising net earnings or cash flows also lead to dividend increases.

When comparing panels A and B, it seems that our cash flow measure is a weaker predictor (as suggested by the lower pseudo  $R^2$ ) of a shift in the dividend policy than net income. However, Gujarati (2002, p.606) states that: 'It should be noted [...] that in binary regressand models, goodness of fit is of secondary importance. What matters is the expected signs of the coefficients and their statistical and/or practical significance.'<sup>13</sup> Panels A and B reveal that both the coefficients on net income and cash flow are significant at the same level (1%).

#### [insert table 2 about here]

In general, the above findings corroborate Lintner's (1956) results that current earnings are key determinants of the dividend decision. However, our results also constitute a refinement to Lintner's findings, as they suggest that earnings losses have substantial predictive power over and above current net income and changes in current net income.

Still, our results may be subject to some criticism. According to Miller and Modigliani (1961), a shift in the dividend policy of a firm with a long track record of dividend payments and appreciation in its dividends is likely to be interpreted as a shift in managers' expectations about the future value of the firm. In other words, if managers have adopted a stable dividend policy and decide to shift it, this shift is likely to be interpreted as carrying more information than a shift by managers of a firm with less stable past dividends. As in the above analysis, we have included both types of firms, this may have had an effect on the estimation results.

<sup>&</sup>lt;sup>13</sup> A model, containing both current net earnings with a lagged variable and current cash flow, was also estimated. In line with the previous results, the coefficients on the cash flow variables were no longer statistically significant.

#### 5. The decision to omit or decrease the dividend

A change in dividend policy will be more informative for firms with a consistent dividend policy. As mentioned above, we have chosen the period 1984-93 as our sample period, as this period can be divided into two sub-periods, the first one reflecting a favourable economic climate (1984-88) and the second one capturing a recession (1989-93). To test the informational value of a shift in dividend policy, we only retain those firms with strictly positive earnings and dividends over the first subperiod (1984-88). This leaves us with 189 firms out of 221. We then partition the sample of 189 firms into two sub-samples. The first consists of the 71 firms with at least one annual loss during the second sub-period (1989-93). The second sub-sample consists of the 118 firms which continue to generate strictly positive earnings and dividend policy in the first period, but one sub-sample remains profitable in the second sub-period whereas the other generates losses.

Table 3 reports the frequency of dividend cuts, omissions, increases and dividends maintained for the sub-sample of loss-incurring firms and that of profit-making firms. For the loss-incurring firms, we report what happens to the dividend in the year of the *first* annual loss.<sup>14</sup> For the firms without losses, the table records what happens to the dividend during each of the five years of 1989-93. This gives us 568 firm-year observations. The vast majority of loss-incurring firms (57 firms or 80%) omit their dividend in the year of their first loss. Eight loss-incurring firms (or 11%) cut their dividend. The total percentage of the firms cutting or omitting dividends amounts to 92%. This stands in marked contrast with profitable firms of which only 14% cut or omit their dividend (0.7% omit their dividend and 13.6% reduce their dividend). Hence, an annual loss (irrespective of its level) is a key determinant of the decision to omit the dividend. Given that we corrected for past dividend policy and earnings, these findings are not influenced by cumulative, past poor performance.

#### [insert table 3 about here]

<sup>&</sup>lt;sup>14</sup> We do not record the dividend behaviour of the loss-incurring firms for the years after the first loss because we want to focus on the impact of the current loss on the current dividend payout rather than on its impact on the long-term payout.

These results stand in stark contrast with those obtained by US studies. DeAngelo et al. (1992), for instance, report significantly different results for 167 loss-incurring NYSE firms and 440 profit-making NYSE firms. Only 15 percent of their loss-incurring firms omit their dividend. The majority of loss-incurring firms (51%) reduce their dividend. Similarly, DeAngelo and DeAngelo (1990) find that for a sample of 80 NYSE firms, managers of firms with long track records of dividends are less likely to cut their dividend.

We not only test the impact of earnings losses on dividend policy, but also investigate whether a fall in earnings triggers dividend reductions. A total of 178 firms experience a drop in earnings (including the 71 loss-incurring firms from table 3). Using an ordered probit model, we determine the extent to which a change in dividend policy can be explained by levels and changes in net earnings. In the models of table 4 dividend omissions are represented by the value 0, cuts to a positive level by 1 and maintained or increased dividends by 2. The independent variables are the current net earnings, changes in net earnings and a loss dummy which is set to one if the current net income is negative. The level and the change in net income are again divided by the book value of equity from the previous period. The main reason for dividend reductions or omission is earnings losses (specifications (c) to (f)). Specification f shows that both earnings reductions and earnings losses, but not net earnings levels, are responsible for changes in dividend policy.<sup>15</sup>

#### [insert table 4 about here]

As a robustness check of the above results, we also estimate the ordered probit regressions for a slightly different sample. This sample includes the 71 firms with the event year being the first loss-incurring year as well as 118 firms with an event year capturing the first year of a net earnings <u>or</u> cash flow decline. This yields 221 observations, as for some firms we have two event years if the year of the decline in net earnings does not coincide with the one of the decline in cash flow. The results (not reported) are very similar to the ones shown in table 4.

<sup>&</sup>lt;sup>15</sup> Specification f has the highest goodness of fit. However, it should be noted, however, that the pseudo  $R^2$  does not include a penalty for increasing the number of exogenous variables (see Aldrich and Nelson, 1984) such as the adjusted  $R^2$  for OLS regressions.

To summarise the results so far, there is strong evidence that for German companies the occurrence of earnings losses is a key determinant of dividend changes, in addition to the traditional key determinant which is the level of net earnings. These results are similar to those of DeAngelo et al. (1992). However, at the same time, our results are very different from what has been observed for the case of UK or US firms. In the UK or US, earnings declines trigger dividend cuts to still positive levels of dividends rather than dividend omissions. Thus, it seems that the dividend policy of German firms is characterised by a higher downward flexibility than the one of Anglo-American firms.

If dividends convey information about the future prospects of the firm, as suggested by Modigliani and Miller (1958, 1959), dividends would only be omitted if the managers were pessimistic about the future, long-term profitability of the firm. Therefore, we investigate whether or not dividend omissions are associated with a persistent decline in performance. This hypothesis is tested by running a binomial probit model on the sample of 71 firms with stable past dividends and positive net earnings and cash flows over the period 1984-88 and with losses in at least one year during the period 1989-93.<sup>16</sup> Three of the 71 firms went bankrupt two years after the year of the initial loss. The dependent variable takes the value of one if there is a dividend omission, and zero otherwise. The net earnings in year t+1 are used as a proxy for the management's expectations of the future earnings with t representing the year of the first earnings loss.

The statistical significance of the specifications in table 5 is very low. The past level of net earnings has no explanatory power on the decision to change the dividend. Only the current level of net earnings is statistically different from zero (at the 10% level). The negative sign of the net earnings in the year following the year of the initial loss suggests that in the case of dividend omissions by loss-incurring firms, future earnings will be low. However, the variable is only significantly different from zero at the 14 percent level. Our results are very different from those of DeAngelo et al. (1992) for the US. DeAngelo et al. find that the decision to reduce the dividend depends strongly on the net earnings before the event year, on the current net earnings

<sup>&</sup>lt;sup>16</sup> As fifteen of these firms had their initial loss-incurring year in 1993, data on earnings and dividends were collected for 1994.

and on the net earnings of the year following the event year.<sup>17</sup> This suggests that dividend policy in Germany is much more flexible than in the US or UK.

#### [insert table 5 about here]

To conclude, our results suggest that German firms do not hesitate to reduce their dividend in the case of a temporary deterioration of their earnings. However, unlike Healy and Palepu (1988) and DeAngelo et al (1992), we do not find evidence that dividend omissions only occur when managers believe that the earnings deterioration will persist in the future and are not just temporary.

We also estimated the above model using cash flow instead of net earnings as the explanatory variable. We found that lower cash flows two years and one year before the initial loss-incurring year were associated with significantly higher odds of having a dividend omission. A similar effect was found for the specification containing only the future cash flow. However, the effects disappeared when all three cash flow variables were jointly included. At best, this suggests a weak correlation between dividend omissions and persistently bad performance.

Our results suggest that in Germany the signalling role of dividends is much less pronounced than in the US or UK. First, earnings losses are a key factor for dividend reductions and omissions. Second, it seems that managers cut and omit dividends when earnings are depressed on a temporary basis rather than over longer time periods. In the light of these findings, it is interesting to determine the extent to which German firms revert to the dividend payouts prior to the dividend reduction or omission. This issue is addressed in the next section.

#### 6. Dividend rebounds after dividend cuts or omissions

If German firms are more willing to reduce their dividend in the case of a temporary earnings problem, they may also be more prone to increase their dividend in the case

<sup>&</sup>lt;sup>17</sup> It should be noted that the inclusion of future net earnings (as in our setting and in the one of DeAngelo et al. (1992)) might induce a serious endogeneity problem because the current dividend captures expectations about future earnings. If this is the case, including  $NI_{t+1}$  in the probit model will not add any additional information. There is no easy way to solve this problem, apart from including

of a temporary earnings improvement. If this were not the case, one would observe a decrease in the payout ratio of German firms over the long run. In this section, we analyse changes in dividend policy in the aftermath of dividend reductions and omissions. In particular, we address the following questions: (1) how many years does it take a firm to increase or initiate its dividend after a dividend cut or omission, respectively, and (2) in the case of a dividend increase or initiation, what is the average dividend increase or (re)initiation relative to the payout before the dividend cut or omission.

In analysing the dividend behaviour surrounding dividend omissions, we first focus on the firms which omitted their dividend some time during 1985-91 and retain only those with a five-year data-window around the omission. The window starts with the year preceding the omission, includes event year *t* and ends 3 years after the omission. We obtain 63 observations consisting of 61 firms (out of 221) satisfying the above criteria; 2 of these firms omitted their dividend twice. By definition, all the firms in the sample paid a strictly positive dividend in year *t*–1.

Table 6 shows what happens in the aftermath of a dividend omission. First, panel A reveals that 56% of the firms in the sample re-initiate their dividend within the two years after the omission with 29% re-initiating already in the year immediately after the omission. Second, panel B shows that during the two years after the omission the majority of firms revert to the dividend-payout level in place before the omission. The average gross dividend for the firms that re-initiate in years t+1 and t+2 is similar to the one paid in year t-1. Third, the results are not driven by the fact that in period t-1 the sample firms paid a relatively low dividend per share, as their gross dividend in t-1 is similar to the average gross dividend of DM12.30 for the panel of 221 firms during the 1984-93 period.

#### [insert table 6 about here]

We also study the dividend behaviour in the years surrounding dividend cuts (to a still-positive level). Our sample consists of 62 firms that reduced their dividend during the period 1985-91 and had data available over a five-year window

analysts' earnings forecasts. Unfortunately, this kind of information was not available for the period of study.

surrounding the dividend cut and starting with the year prior to the cut.<sup>18</sup> Table 7 confirms the rapid rebound after dividend cuts. Panel A reports that 76% of the sample increases dividends during the two years following the cut with 50% doing so in the first year after the reduction. Panel B confirms that dividends revert to about the same level as that of t-1 over the 2 years after the cut.

#### [insert table 7 about here]

The analysis in sections 4 and 5 has shown that annual net earnings losses in firms with a track record of good past performance and stable dividend payout policies cause dividend omissions in 80 percent of the cases in the year of the loss. In addition, this section has shown that dividend omissions are weakly correlated with more persistent earnings problems and it seems that dividends play a weaker role as signalling devices in Germany than in the US or UK. This leads us on to the next section which will investigate the link between ownership and dividend policy.

#### 7. Ownership structures and the dividend decision

It may well be that there is less need for costly dividend signalling given that the average listed German firm is closely held. Large shareholders control at least half of the board seats of the supervisory board<sup>19</sup> and hence are powerful enough to align their interest with those of the management. Moreover, German firms usually have a *Hausbank* (i.e. a main bank). Such banks not only hold superior information as major creditors but also hold a large proportion of voting rights via proxy votes for the individual shareholders who have deposited voting shares with the bank (*Depotstimmrecht*). As a result of the presence of large shareholders and the

<sup>&</sup>lt;sup>18</sup> The sample excludes 8 cases of reduction in 'specially designated dividends' which had been paid in year t-1.

<sup>&</sup>lt;sup>19</sup> In Germany, supervisory board representation of shareholders and employees is enshrined in corporate law. In companies with more than 500 but fewer than 2000 employees, two thirds of the supervisory board consists of shareholder representatives with the remainder of board seats being reserved for labour representatives. In larger firms with more than 2000 employees, a system of quasiparity co-determination exists as employee representatives make up half of the supervisory board but the chairman who is a shareholders representative has a casting vote in case of stale-mate (Goergen and Renneboog, 2002).

importance of banks, a change in dividend policy may just reflect a temporary deterioration in performance and not a permanent change in net earnings. Thus, in the presence of large-shareholder monitoring there may be less need for dividend signalling.

Table 8 documents the control structure for our sample for the starting year, the middle year and the last year of the sample period (1984, 1989 and 1993, respectively). At the first tier, less than 16% of the firms are widely-held (do not have a shareholder controlling at least 25 percent of the voting equity). Families and other German firms are the most important types of shareholder (panels A-C). Each of these categories of shareholders is the major shareholder in about a quarter of the firms. At the ultimate level, the percentage of voting rights controlled by families has risen at the expense of industrial firms. Except for a decline in the importance of ownership by banks, the table shows that over the period 1984-1993 control has hardly changed. Goergen (1998) documents a similar decline in the importance of German banks as equity holders in initial public offerings.

#### [insert table 8 about here]

Using the control data from table 8, we create a set of dummy variables,  $WH_{1i}$  and  $WH_{2i}$ , which are equal to 1 if there is no shareholder with at least 25% and 50%, respectively, of the voting equity of firm *i*, and zero otherwise.  $B_i$ ,  $F_i$ , and  $IC_i$  are set to 1 if a bank, a family or an industrial company, respectively, are the controlling shareholder of firm *i*, holding at least 25 percent of the voting equity, and zero otherwise. We also create interactive terms with control that are set to 1 if there is an earnings loss in a widely-held firm, in a bank-dominated firm, in a family-controlled firm and a firm controlled by an industrial company. All control variables measure the degree of ultimate control, at time *t-1*.

As specified in section 4, we estimate the effect of a significant deterioration in performance (such as an earnings loss) on dividends after a period of strictly positive profits and dividends. The dependent variable of the ordered probit in table 9 equals 0 if the dividend is omitted, 1 if the dividend is cut to a strictly positive level and 2 if the dividend is increased or maintained. The sample consists of all firms with

dividend omissions or cuts (over the period of 1989-93) which had positive earnings as well as a stable dividend policy over the preceding period (1984-88).

Table 9 confirms that net earnings losses have a strong statistically significant effect on the decision to omit dividends. Net income levels are not significantly correlated with the dividend policy decision.<sup>20</sup> Specifications (b) and (c) indicate that control by banks increases the likelihood of a dividend omission in the wake of earnings losses. This is consistent with the fact that banks, owning directly or indirectly a large percentage of the voting rights, mitigate asymmetries of information and agency costs, and thus reduce the need for dividends as signalling and monitoring devices. This result is consistent with evidence for Japanese firms: Dewenter and Warther (1996) show that *Keiretsu* firms cut and omit dividends more often than other Japanese firms. However, family control<sup>21</sup> (specifications (a), (b) and (d)) as well as control by other categories (not shown) do not seem to have a large impact on the dividend decision.

Whereas specification (a) shows that the lack of a controlling shareholder has no impact on the dividend decision, specification (e) shows that firms that suffered an earnings loss in *t*-1 and have diffuse control are more reluctant to omit or cut their dividend. This may be due to the fact that widely-held firms need to use costly dividend signalling as they are more prone to agency costs than firms with a controlling shareholder. However, specification (f) suggests that diffuse control as measured by  $WH_{2i}$  (a dummy set to one, if there is no majority shareholder) has no effect on dividend policy.

Alternative specifications with variables interacting earnings losses with control by category of owner did not yield significant results. The control variables are individually and jointly insignificant, and therefore do not explain the decision to decrease, maintain or increase the dividend. This result is true for both the cash flow and the published profits model. A binary probit for the decision to omit or not to

<sup>&</sup>lt;sup>20</sup> The results do not change significantly if we use changes in net earnings instead of levels of earnings.

<sup>&</sup>lt;sup>21</sup> The dummy variable of control by corporate shareholders is excluded to avoid multicollinearity problems.

omit the dividend was also estimated to check our initial assumption of ordering and produced similar results.

#### [insert table 9 about here]

#### 7. Conclusion

To date, there has been a lot of anecdotal evidence that German firms benefit from a more flexible dividend policy than their US or UK counterparts. This paper applies a discrete choice approach to the dividend decision of German firms. We analyse how past, current and future net earnings affect the decision to change the dividend. In order to adjust for the potential conservatism of German accounting practices, we also check whether cash flows determine the decision to change the dividend. The choice of the period of study (1984-1994) is motivated by the fact that at the start of this period there was an economic boom which was followed by a recession.

Consistent with Lintner (1956), we find that net earnings are key determinants of the decision to change the dividend. However, our results also refine Lintner (1956) and confirm the anecdotal evidence that German firms have a more flexible dividend policy. First, we find that the occurrence of a loss is a key determinant in addition to the net earnings level. We observe that 80 percent of the loss-incurring German firms, with at least five preceding years of positive earnings and dividends, omit the dividend in the year of the loss. They do so irrespectively of the size of the loss and of the level of the past and future earnings. Second, the vast majority of German firms quickly revert to their initial dividend payout after the omission or cut. We find that in both the case of dividend within two years to revert to the initial dividend payout level. This finding contradicts Lintner's (1956) and Miller and Modigliani's (1961) predictions that managers will only change the dividend if they believe that the firm's earnings will be permanently, and not just temporarily, affected.

Our results stand in marked contrast with those of DeAngelo et al. (1992) for the US. They find that firms are more likely to reduce their dividend if their earnings problems are of a permanent nature. The fact that German firms frequently omit and cut their dividend and quickly return to their initial dividend-payout policy suggests that dividends in Germany have less of a signalling role than dividends in the US or

the UK. Our findings also contradict Bhattacharya's (1979) assumption that the costs of dividend changes are asymmetric with dividend reductions being more costly to the firm than dividend increases.

Finally, when measures of control are added to the probit model, bank control is associated with a higher likelihood to omit the dividend when the firm suffers a loss. This result suggests that bank control (which depends on the voting equity the bank owns as well as the proxy votes) mitigates informational asymmetry and agency costs. However, control by other types of shareholders does not influence the dividend decision. In widely-held loss-incurring firms we find some evidence of a reluctance to cut the dividend which suggests that these firms are more likely to bear the cost of dividend signalling given their higher potential agency costs.

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#### Table 1

### Sample Descriptive Statistics on Dividends, Published Profits, Cash Flows and Variability of Dividends

Sample period: 1984-1993. Sample: 221 German industrial and commercial quoted firms. Dividends are gross dividends per share. Cash flows are defined as zero distribution profits gross of depreciation and changes in provisions. DM50 per share figures. Coefficient of variation is defined as the standard deviation of the series over its mean.

	Dividends per Share	Published Profit per Share	Cash-Flow per Share
Mean	12.3	14.3	57.6
<b>Standard Deviation</b>	9.2	15.3	54.6
<b>Coefficient of Variation</b>	0.75	1.07	0.95
Median	12.5	12.2	46.4
Maximum	76.6	684.2	695.7
Minimum	0	-222.9	-198.5

# Table 2Ordered Probit Analysis of Decision to Decrease, Maintain or IncreaseDividends

The dependent variable equals zero if the dividend is cut, one if maintained and two if increased. The sample consists of 221 industrial and commercial firms and data cover the period 1984-93. The sample size is 1,655 firm-year observations in all regressions. Net income, cash flow and the change in net income and in cash flow are standardised by the book value of equity of the preceding year. All models are estimated with a correction for multiplicative heteroskedasticity. All model specifications are significant with *p*-values<.001. Pseudo R<sup>2</sup> follows McFadden (1974). R<sup>2</sup><sub>p</sub> stands for the percentage of correct predictions. Standard errors are between brackets. \*\*\*, \*\*, \* stand for statistical significance at the 1%, 5% and 10% level, respectively, for the two-tailed test.

Panel A: Div	ridend choice m	odel with ear	nings		
	(a)	(b)	(c)	(d)	(e)
Const.	0.915***	0.942***	1.167***	1.209***	0.938***
	(0.068)	(0.074)	(0.079)	(0.082)	(0.075)
dD <sub>t-1</sub>	$0.087^*$	0.128***	0.093*	0.096**	0.137***
	(0.049)	(0.048)	(0.049)	(0.048)	(0.049)
NIt	0.723***	0.968***	0.402***	-	0.360***
	(0.059)	(0.064)	(0.074)		(0.080)
NI <sub>t-1</sub>	_	-0.554***	-	-	_
		(0.083)			
ΔNI <sub>t</sub>	_	-	-	0.659***	0.628***
				(0.073)	(0.094)
NIloss <sub>t</sub>	_	-	-0.844***	-0.891***	_
1 (110)00[			(0.142)	(0.134)	
log-likel.	-1618.7	-1597.5	-1577.1	-1572.8	-1594.8
Pseudo R <sup>2</sup>	4.7%	6.0%	7.2%	7.4%	6.1%
R <sup>2</sup> <sub>p</sub>	50.6%	50.4%	51%	51.9%	50.6%
Panel B: Div	vidend choice m	odel with cas	h flows		
	(a)	(b)	(c)	(d)	(e)

I unel D. Div	iuenu choice m	buei wiin cusi	ijiuws		
	<b>(a)</b>	(b)	(c)	(d)	(e)
Const.	0.729***	$0.871^{***}$	0.853***	0.927***	0.891***
	(0.071)	(0.078)	(0.078)	(0.073)	(0.080)
dD <sub>t-1</sub>	0.194***	0.183***	0.173***	0.178***	0.188***
	(0.047)	(0.046)	(0.048)	(0.047)	(0.048)
CF <sub>t</sub>	0.175***	0.551***	0.113***	-	0.011***
- t	(0.034)	(0.047)	(0.037)		(0.039)
CF <sub>t-1</sub>	-	-0.499***	-	-	-
		(0.051)			
$\Delta CF_t$	-	-	-	0.580***	0.613***
ť				(0.052)	(0.062)
CFloss <sub>t</sub>	-	-	-0.645***	-0.270	-
Ľ			(0.215)	(0.199)	
log-likel.	-1667.6	-1632.1	-1660.3	-1623.7	-1625
pseudo R <sup>2</sup>	1.90%	3.90%	2.30%	4.40%	4.40%
$\mathbf{R}^{2}_{p}$	49.20%	49.60%	48.50%	50.20%	49.90%

#### Table 3

#### Dividend Changes for 71 Loss-incurring Firms and 118 Firms with Strictly Positive Earnings through 1989-1993.

Both sub-samples of loss-incurring and profitable firms had similar stable dividend policies and strictly positive earnings during the period 1984-88. Dividend cuts are defined as reductions in dividends whereas omissions stand for 100% reductions in the dividend. For the loss-incurring sub-sample, we show the number of dividend cuts, omissions, increases and unchanged dividends in the year of the first earnings loss. For the firms without losses, we give the frequency of dividend cuts, omissions, increases and unchanged in the total number of firm-year observations during 1989 to 1993.

		Numbe	r (percentage	e) of cases wit	h dividend
	Number of Firm-Years	Cuts	Omissions	Increases	Maintained
Loss-incurring firms	71	8 (11.3%)	57 (80.3%)	1 (1.4%)	5 (7%)
Firms without losses	568	77 (13.6%)	4 (0.7%)	244 (43%)	243 (42.8%)

# Table 4Ordered Probit Analysis of the Decision to Omit, Cut or Maintain/IncreaseDividends in Loss and Non-Loss Incurring Firms during 1989-93

The dependent variable dD equals zero if the dividend is omitted, one if the dividend is cut to a strictly positive level and two if the dividend is increased or maintained. The sample consists of (1) 71 firms for which the event year corresponds to the initial year they suffered losses (measured over the period 1989-93), and (2) 107 firms for which the event year is the first year there was an earnings decline to strictly positive earnings (measured over 1989-93). There are therefore 178 observations. Earnings and changes in earnings are standardised by the book value of equity for the previous year. All models are corrected for multiplicative heteroskedasticity. All model specifications are significant with *p*-values <.001. Pseudo R<sup>2</sup> follows McFadden (1974). R<sup>2</sup><sub>p</sub> stands for the percentage of correct predictions. Standard errors are between brackets. \*\*\*, \*\*, \* stand for statistical significance at the 1%, 5% and 10% level, respectively, for the two-tailed test.

	(a)	(b)	(c)	(d)	(e)	(f)
Const.	0.692 <sup>***</sup> (0.159)	1.175 <sup>***</sup> (0.153)	1.692 <sup>***</sup> (0.225)	1.570 <sup>***</sup> (0.255)	1.779 <sup>***</sup> (0.236)	1.686 <sup>***</sup> (0.255)
NI <sub>t</sub>	0.390 <sup>**</sup> (0.185)	-	-	0.419 <sup>*</sup> (0.237)	-	0.277 (0.250)
$\Delta NI_t$	-	1.570 <sup>***</sup> (0.210)	-	-	0.609 <sup>***</sup> (0.206)	0.619 <sup>***</sup> (0.244)
NIloss <sub>t</sub>	-	-	-2.355 <sup>***</sup> (0.251)	-1.957 <sup>***</sup> (0.332)	-2.118 <sup>****</sup> (0.283)	-1.890 <sup>***</sup> (0.337)
log-likel. pseudo R <sup>2</sup> R <sup>2</sup> <sub>p</sub>	-163.7 10.3% 55.6%	-150.7 17.5% 62.4%	-116.3 36.3% 76.4%	-114.8 37.1% 76.4%	-113.5 37.8% 75.8%	-109.1 40.2% 76.5%

#### Table 5

#### Binomial Probit Analysis of the Decision to Omit Dividends and the Persistence and Depth of Net Earnings Difficulties around the Year of Losses

The dependent variable equals one if the dividend is omitted and zero otherwise. The sample consists of 71 firms in which the event year corresponds to the initial year in which they made losses over the period 1989-1993 and which experienced at five years of strictly positive earnings and dividend payments over the period 1984-88. Net earnings in periods *t*-2, *t*-1, *t* and *t*+1, where *t* is the year of the annual loss, are standardised by the book value of equity for the previous year. Standard-errors are robust to heteroskedasticity following White (1980). Pseudo-R<sup>2</sup> follows McFadden (1974). R<sup>2</sup><sub>p</sub> stands for the percentage of correct predictions. Standard errors are between brackets. \*\*\*, \*\*\*, \*\* stand for statistical significance at the 1%, 5% and 10% level, respectively, for the two-tailed test.

stand for statistical sig	sinncance at the	· · · · · · · · · · · · · · · · · · ·	level, lespectiv		talleu test.
	(a)	(b)	(c)	(d)	(e)
Constant	1.369***	1.326***	0.811**	1.158***	0.705
	(0.448)	(0.404)	(0.415)	(0.302)	(0.495)
NI <sub>t-2</sub>	-0.145	-	-	-	-
	(0.953)				
NI <sub>t-1</sub>	-	-0.377	-	-	-0.185
••		(1.194)			(1.181)
NI <sub>t</sub>	-	-	-1.303*	-	-1.073
-			(0.791)		(0.729)
NI <sub>t+1</sub>	-	-	-	-0.526	-0.663
				(0.357)	(0.457)
log-likel	-36.6	-36.6	-34.5	-35.2	-33.7
pseudo R <sup>2</sup>	0.01%	0.01%	5.8%	3.9%	7.9%
$\mathbf{R}^{2}_{p}$	78.9%	78.9%	78.9%	77.5%	78.9%
signif. level (%)	0.880	0.915	0.074	0.096	0.124

Table 6				
Di	vidend Rebounds Af	ter Dividend Omissia	ons	
The sample consists of	61 firms. The event year	r is the first year during	1985-1991 in which firms	
omitted the dividend pe	er share. There are 63 of	oservations as two firms	omitted the dividend twice	
during the period of ana	lysis. t stands for the firs	t year of dividend omissi	on after at least one year of	
strictly positive payouts.				
	Pa	nel A:		
Numb	per (proportion) of fi	rms re-initiating the	dividend	
1 Year After t	2 Years After t	3 Years After t	> 3 Years After t	
18 (28.6%)	17 (27%)	6 (9.5%)	22 (34.9%)	
	Pa	nel B:		
Average (Median) g	gross dividend (DM)	around t of firms re-	initiating the dividend	
	1 Year After <i>t</i>	2 Years After t	3 Years After t	
t-1	10.5 (8.2)	9.4 (9.4)	13.6 (11.7)	
t	0 (0)	0 (0)	0 (0)	
<i>t</i> +1	8.8 (8.6)	0 (0)	0 (0)	
<i>t</i> +2	-	10.2 (6.3)	0 (0)	
<i>t</i> +3	-	-	16.05 (14.85)	

	Table 7	
Dividend R	Rebounds After Dividend Red	luctions
The sample consists of 62 firm	ns and observations during 1985-1	991. The event year is the initial
year in which firms reduced t	he dividend to a still-positive lev	rel. t stands for the first year of
dividend reduction after at leas	t one year of strictly positive payou	its.
	Panel A:	
Number (pr	oportion) of firms increasing	g the dividend
1 Year After t	2 Years After t	≥3 Years After <i>t</i>
31 (50%)	16 (25.8%)	15 (24.2%)
	Panel B:	
Average (Median) gr	oss dividend (DM) around t	of firms increasing the
	dividend	
	1 Year After t	2 Years After t
t-1	17.6 (15.6)	18.0 (16.1)
t	11.1 (9.4)	11.9 (10.2)
t+1	15.9 (12.1)	11.5 (9.4)
t+2	-	14.0 (12.1)

### Table 8

### Control Structure of 221 Quoted German Industrial and Commercial

Quoted Firms in 1984, 1989 and 1993 Widely held firms are firms that do not have any shareholder holding at least 25 or 50 percent of the voting shares. The sample size varies over the 10-year period as some firms in our sample are not quoted during the whole period and some others went private or bankrupt.

others went private of bankrupt.	First-Tier Control		Ultimate Control						
	≥25	5%	≥5	0%	≥25%		≥50	≥50%	
	%	NR.	%	NR.	%	NR.	%	NR.	
				Panel A	1: 1984				
A. Widely held	15.4	28	45.6	83	15.9	29	46.2	84	
B. Closely held, the largest									
shareholder being:									
1. Family	25.8	47	19.8	36	33.0	60	24.7	45	
2. Indust./Com. Firm	25.8	47	18.7	34	11.0	20	8.2	15	
3. State	4.4	8	3.3	6	7.7	14	5.5	10	
4. Bank	12.1	22	2.7	5	15.9	29	5.5	10	
5. Insurer	0.5	1	0	0	1.1	2	0	0	
6. Foreign Firm/Inst.	6.0	11	4.9	9	8.2	15	7.1	13	
7. Holding	9.3	17	4.4	8	0	0	0	0	
8. Foundation	0.5	1	0.5	1	1.6	3	1.1	2	
9. Unknown	0	0	0	0	5.5	10	1.6	3	
Total	100	182	100	182	100	182	100	182	
	Panel B: 1989								
A. Widely held	15.8	35	41.2	91	16.3	36	41.6	92	
B. Closely held, the largest									
shareholder being:									
1. Family	26.7	59	22.6	50	36.2	80	29.4	65	
2. Indust./Com. Firm	27.6	61	19.5	43	10.0	22	7.2	16	
3. State	3.6	8	3.2	7	6.3	14	5.0	11	
4. Bank	8.6	19	2.7	6	12.2	27	5.0	11	
5. Insurer	0.5	1	0	0	0.5	1	0	0	
6. Foreign Firm/Inst.	6.3	14	4.1	9	9.5	21	7.2	16	
7. Holding	9.5	21	5.4	12	0.9	2	0	0	
8. Foundation	1.4	3	1.4	3	2.7	6	1.8	4	
9. Unknown	0	0	0	0	5.4	12	2.7	6	
Total	100	221	100	221	100	221	100	221	
				Panel (	C: 1993				
A. Widely held	14.9	31	39.4	82	15.9	33	39.9	83	
B. Closely held, the largest									
shareholder being:									
1. Family	22.1	46	16.3	34	32.7	68	25.0	52	
2. Indust./Com. Firm	33.7	70	26.4	55	12.0	25	9.6	20	
3. State	4.3	9	3.4	7	8.7	18	6.3	13	
4. Bank	7.7	16	2.4	5	10.1	21	3.8	8	
5. Insurer	1.9	4	0	0	1.9	4	0	0	
6. Foreign Firm/Inst.	5.3	11	5.3	11	10.6	22	10.6	22	
7. Holding	9.1	19	5.8	12	0.5	1	0.5	1	
8. Foundation	1.0	2	1.0	2	1.9	4	1.4	3	
9. Unknown	0	0	0	0	5.8	12	2.9	6	
Total	100	208	100	208	100	208	100	208	

# Table 9Ordered Probit Analysis of the Relation Between Dividend Omissions,<br/>Earnings Losses and Control Structures

The dependent variable equals zero if the dividend is omitted, one if the dividend is cut to a strictly positive level and two if the dividend is increased or maintained. The sample consists of (1) 71 firms in which the event year corresponds to the initial year they suffered losses over the period 1989-93, and (2) 107 firms in which the event year is the first year there was an earnings decline but strictly positive earnings during 1989-93. In addition, all sample firms have a stable dividend policy and positive earnings over 1984-88. We excluded firms with unavailable ownership data as well as those firms controlled by the state or foundations. The final sample consists of 129 observations. Earnings  $(NI_{ii})$  are standardised by the book value of equity of the previous year. NILOSS<sub>it</sub> is a dummy variable that equals 1 if there is an annual earnings loss in year t.  $B_{i,t-1}$  and  $F_{i,t-1}$  are dummy variables which equal 1 if a bank or a family, respectively, are the controlling shareholders of firm I at time t-1, and zero otherwise.  $WH_{1i,t-1}$  and  $WH_{2i,t-1}$  are dummy variables that equal 1 if there is no large shareholder with at least 25 or 50 per cent, respectively, of the voting shares of firm *i* at time *t*-1, and zero otherwise. WHLOSS<sub>11,1-1</sub> is an interactive term of widely held at 25 percent level and presence of an annual earnings loss. All models are estimated with multiplicative heteroskedasticity. All model specifications are significant with p-values <.001. Pseudo R<sup>2</sup> follows McFadden (1974). R<sup>2</sup><sub>p</sub> stands for the percentage of correct predictions. Standard errors are between brackets. \*\*\*, \*\*, \* stand for statistical significance at the 1%, 5% and 10% level, respectively, for the twotailed test.

taneu test.						
	(a)	(b)	(c)	(d)	(e)	(f)
Constant	1.844 <sup>***</sup> (0.490)	2.044 <sup>***</sup> (0.349)	2.005 <sup>***</sup> (0.339)	1.673 <sup>***</sup> (0.229)	1.737 <sup>***</sup> (0.240)	1.664 <sup>***</sup> (0.239)
NI <sub>it</sub>	0.213 (0.196)	0.209 (0.190)	0.220 (0.185)	0.198 (0.166)	0.167 (0.247)	0.189 (0.180)
NILOSS <sub>it</sub>	-2.258 <sup>****</sup> (0.399)	-2.292 <sup>***</sup> (0.394)	-2.299 <sup>***</sup> (0.382)	-2.162 <sup>***</sup> (0.343)	-2.261 <sup>***</sup> (0.328)	-2.143 <sup>***</sup> (0.314)
<b>B</b> <sub><i>i</i>,<i>t</i>-1</sub>	-0.794 (0.501)	-0.968 <sup>***</sup> (0.384)	-0.927 <sup>***</sup> (0.368)	-	-	-
<b>F</b> <sub><i>i</i>,<i>t</i>-1</sub>	0.111 (0.443)	-0.076 (0.272)	-	0.190 (0.259)	-	-
$WH_{1i,t-1}$	0.304 (0.474)	-	-	-	-0.007 (0.386)	-
WHLoss <sub>1i,t-1</sub>	-	-	-	-	1.027 <sup>*</sup> (0.659)	-
$WH_{2i,t-1}$	-	-	-	-	-	0.154 (0.254)
log-likel.	-86.125	-86.409	-86.453	-95.385	-90.723	-92.165
pseudo R <sup>2</sup>	35.74%	35.53%	35.50%	28.83%	32.30%	31.24%
$R^2_p$	73.6%	73.6%	73.6%	71.3%	71.5%	72.0%

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