# Are They All Like Bill, Mark, and Steve? The Education Premium for Entrepreneurs 

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## Introduction

Two questions:
(1) Do entrepreneurs with higher education get higher returns?
(2) How have these differences evolved over time?

Relation between skill premium of workers and entrepreneurs
The answer is not obvious......

## Quit School

## Mark Zuckerberg




## Quit School

Mark Zuckerbers


## Quit School

get the message?!


## Are They All Like Bill, Mark, and Steve?

(1) Their case is all but exceptional: John Rockefeller, Ray Kroc and Walt Disney did not even complete their high school studies.
(2) Many recent entrepreneurs with postgraduate education:

- Sergey Brin and Larry Page, Elon Reeve Musk, Scott McNealy hold Master's degrees
- The three leading biotechnology companies (Amgen, Gilead Sciences, and Celgene) founded by PhD graduates.
- Even Peter Thiel who founded a fellowship programm to encourage dropouts to startup businesses, holds a Juris Doctor degree from Stanford Law School.


## In this paper

- An index to measure the return from entrepreneurship using the Survey of Consumers Finances over period 1989-2013 Expected yearly income from entrepreneurial venture due to labor income, dividend payments, and realized capital gains
- Issues with index and corrections
- Analyze evolution of return for different educational groups
- The skill premium to post-graduate education has increased substantially for entrepreneurs
- And particularly so in the right tail of the distribution of returns
- Test for possible explanations
- Note: we do no identify causal effects of education, just returns to skills related to higher education


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## An index for the entrepreneurial return

- An infinitely lived, risk-neutral entrepreneur in continuous time $\tau$ who can run at most one business in his life.
- Entrepreneur makes initial investment $k$. Entrepreneurial income comes from: $l$ : labor income; $d$ : dividend payments; (income $y \equiv d+l$ ); and (realized) capital gains.
- The entrepreneur's discount rate is $\rho>r ; r$ is market rate.
- With arrival rate $\lambda$, the entrepreneur can sell the business at its market value $M=d / r$.
- The entrepreneur's human capital has value $W=\frac{w}{\rho}$


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## Return from entrepreneurship

- The value to the entrepreneur of the business:

$$
\rho U=y+\lambda(M+W-U)
$$

- The net value of becoming entrepreneur is:

$$
S=U-k-W
$$

- The excess return from entrepreneurship $\phi$ (Chisini mean):

where $\theta$ is the total expected return

$$
\theta=d+l+\lambda(M-k)-\rho k
$$

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## Measurement

- Cross-sectional data in discrete time, $t=1,2,3 \ldots$ with $t=\frac{\tau}{h}$
- Information on:
(1) Market value of business $M$ :
(2) Per period income flow $y$ (dividends $d h$ plus labor income $l h$ )
(3) Discretized age of (current) entrepreneurial experience $t$
(4) Initial investment $k$ of the entrepreneur
(5) Exit rate $\lambda$ is calculated using inflows and outflows
- The total return from entrepreneurship $\theta$ is measured by

$$
\tilde{\theta}=d+l+\tilde{\lambda}(M-k)-\left[R(0, h t)^{\frac{1}{h t}}-1\right] k
$$

## Three extensions

(1) Valuation bias: Business fail, so $\lambda \equiv \delta+\mu$. Excess return is $\phi_{v}=\theta_{v}-w$ where

$$
\theta_{v}=d+l+\lambda\left[\mathbb{E}_{x}(V)-k\right]-\rho k
$$

(2) Composition bias: Heterogeneity in $\lambda$ (due to $\mu$ or $\delta$ )

$$
\theta^{*}=\sum_{i=1}^{N} \alpha_{i} \theta_{i} \quad \text { but we observe } \quad \tilde{\theta}^{*}=\sum_{i=1}^{N} \sigma_{i} \theta_{i}
$$

where

$$
\sigma_{i}=\frac{\frac{\alpha_{i}}{\lambda_{i}}}{\sum_{j=1}^{n} \frac{\alpha_{j}}{\lambda_{j}}}
$$

(3) Recycling bias: With probability $\nu$ they can recycle their entrepreneurial skills into a new venture. So $\phi_{r}=\varphi(\nu) \phi$ where

$$
\varphi(\nu)=\frac{\rho+\lambda}{\rho+\lambda(1-\nu)}
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## Key cross-sectional data from Survey of Consumer Finances

- Entrepreneur: An individual who, as a main job, owns business [X3103], which is actively managed [X3104]
- Labour income: "Earnings in main job" [X4112]
- Dividend payments: "Earnings from the business in addition to regular salary" [X4131]
- Initial Investment: "Original investment or value when received it (cost basis for tax purposes)" [X3130]
- Firm's value: "What is the net worth of (your share of) this business?; Probe: If Respondent says the business is worth nothing, this is the cost to buy a similar asset" [X3129]
- Firm age: Current date minus date of initial investment
- Entrepreneur's opportunity cost of capital: Real value of the S\&P500 Total Return Index (with dividend payments)
- Entry flows into entrepreneurship: Census data from LBD


## Survey of Consumer Finances (SCF)

- Representative triennial cross-sectional survey of around 4,000 households ( 6,000 in the last two waves)
- Period: 1989-2013
- Focus on head of household
- All statistics are weighted
- Multiple implicates to deal with measurement error


## Educational attainments of employees and entrepreneurs



## Descriptive stats: entrepreneurs by educational groups

|  | High school graduates |  | College graduates |  | Postgraduates |  |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |
| Variable | mean | sd | mean | sd | mean | sd |
|  |  |  |  |  |  |  |
| $\theta$ | 62.24 | 532.00 | 138.94 | 916.64 | 229.16 | 1059.82 |
| $d$ | 35.84 | 264.38 | 71.61 | 453.27 | 146.45 | 605.93 |
| $l$ | 26.20 | 59.13 | 50.32 | 146.41 | 79.77 | 217.40 |
| $M$ | 532.48 | 3603.50 | 1149.18 | 6324.73 | 1274.85 | 7359.26 |
| $k$ | 301.90 | 3349.39 | 551.25 | 6017.42 | 634.33 | 6086.35 |
| $\lambda(M-k)$ | 19.36 | 317.67 | 52.54 | 488.33 | 44.63 | 500.13 |
| $\lambda(M-k)-\rho k$ | 0.21 | 445.16 | 17.01 | 727.53 | 2.95 | 741.56 |
| Unlimited liability | 0.70 | 0.46 | 0.52 | 0.50 | 0.54 | 0.50 |
| Agriculture | 0.07 | 0.26 | 0.03 | 0.17 | 0.02 | 0.13 |
| Mining and Construction | 0.29 | 0.45 | 0.13 | 0.34 | 0.02 | 0.15 |
| Manufacturing | 0.09 | 0.29 | 0.09 | 0.29 | 0.04 | 0.20 |
| Trade | 0.16 | 0.37 | 0.19 | 0.39 | 0.07 | 0.25 |
| Finance and Services | 0.17 | 0.37 | 0.25 | 0.43 | 0.14 | 0.35 |
| Transportation, Commun | 0.21 | 0.41 | 0.31 | 0.46 | 0.71 | 0.46 |
| and Utilities |  |  |  |  |  |  |

Note: Pooled SCF data over 1989-2013 period. Constant 2010 prices.

## Return of Entrepreneurs $\theta$ and Employees $w$



## Time profile of returns by education

- Stable for high school graduates
- Similar in the beginning for college and post graduate, but now postgraduates earn $100,000 \$$ more than collage graduates
- Education premium has increased for employees as well, but less than for entrepreneurs
- Similar evolution for entrepreneurs with Master's (MA, MS, MBA) and those with PhD, MD, JD

Excess Returns: $\phi=\theta-w$

—— Postgraduates $---\bullet---$ College............. High School

## Entrepreneurs returns $\theta$, Master's vs PhD



## Total returns $\theta$ at different percentiles of the return distribution



(b) p50

(c) p 75

(d) p 90

See regressions

## Decomposition of $\theta$ over time



See Exit Rate $\lambda$ and Net Capital Gains $\lambda(M-k)-\rho k$

## Decomposition of total returns

- Dividends plus labor income drive most of the differences
- Both the value of the business and of initial investment increase for college and postgraduates, stable for no college
- Value upon exit is substantial
- Smaller effects of gross capital gains and net capital gains, also because exit rate has decreased


## Regression analysis

- We check for statistical significance of the effects and investigate their potential sources
- Run:

$$
\begin{aligned}
\theta_{i t}= & \text { College }_{i t}+\text { PostGR }_{i t}+\text { Post }_{2000}+\text { Post }_{2000} \times \text { College }_{i t}+ \\
& + \text { Post }_{2000} \times \text { PostGr }_{i t}+\text { Controls }_{i t}+\epsilon_{i t}
\end{aligned}
$$

- Also run with time trends and with year dummies interacted with education dummies
- Results extremely robust
- Increase not present at the 25th percentiles, stronger at higher percentiles


## Regression analysis

|  | $(1)$ | $(2)$ | $(3)$ | $(4)$ | $(5)$ | $(6)$ | $(7)$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\theta$ |  | $\phi$ | $d+l$ | $M$ | $k$ | GCG | NCG

## What explains the increase in returns to education?

- Increased not fully explained by:
(1) Valuation see, composition see, and recycling biases see
(2) Sectoral composition: sector dummies interacted with time dummies, see regression and pattern
(3) Vintage effects: cohort dummies at start-up date interacted with education dummies see
(9) Financial constraints: collateral dummies see and changes in dividends age profiles see
(0) Intergenerational transmission of businesses: see
(0) Span of control: firm employment size and number of business see picture and regression
( ( Risk: legal form see
- We conclude that more sophisticated skills associated with
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## Span of Control



## Summing up

- The return to postgraduate education has increased for entrepreneurs: "Mark, Bill and Steve" have been exceptional
- Today an entrepreneur with a postgraduate degree earns $100 \mathrm{k} \$$ more than one with a college degree, up from basically zero in the late eighties
- Education advantage comes from general effect of entrepreneurial skills embodied in entrepreneur, rather than specific channels (sectoral composition, vintage effects, access to finance...)
- We do not account for selection. But evidence suggest that skills of highly educated people have become more important
- There might be some indication that entrepreneurial skills associated with higher education have become scarcer. Why?


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## Quantile Regressions

|  | (1) | (2) | (3) | (4) | (5) | (6) | (7) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\theta$ | $\phi$ | $d+l$ | M | $k$ | GCG | $N C G$ |
| Panel A: Pre-Post specification |  |  |  |  |  |  |  |
| $25^{\text {th }}$ pct |  |  |  |  |  |  |  |
| College $\times$ Post | $\begin{gathered} -3.2 \\ (4.4) \end{gathered}$ | $\begin{gathered} -5.6 \\ (4.3) \end{gathered}$ | $\begin{gathered} -1.7 \\ (5.0) \end{gathered}$ | $\begin{gathered} 6.4 \\ (5.3) \end{gathered}$ | $\begin{gathered} 2.0 \\ (1.7) \end{gathered}$ | $\begin{gathered} -0.1 \\ (0.2) \end{gathered}$ | $\begin{gathered} -1.2 \\ (1.0) \end{gathered}$ |
| Postgrad $\times$ Post | $\begin{gathered} -8.7 \\ (6.6) \end{gathered}$ | $\begin{gathered} -14.8^{* *} \\ (7.0) \end{gathered}$ | $\begin{gathered} -8.6 \\ (7.4) \end{gathered}$ | $\begin{gathered} 13.9 \\ (9.8) \end{gathered}$ | $\begin{gathered} 1.3 \\ (1.5) \end{gathered}$ | $\begin{gathered} 0.0 \\ (0.3) \end{gathered}$ | $\begin{gathered} 3.7 \\ (4.6) \end{gathered}$ |
| $5 \mathbf{0}^{\text {th }}$ pct |  |  |  |  |  |  |  |
| College $\times$ Post | $\begin{gathered} -4.5 \\ (6.5) \end{gathered}$ | $\begin{aligned} & -10.0 \\ & (6.8) \end{aligned}$ | $\begin{gathered} 2.6 \\ (5.5) \end{gathered}$ | $\begin{gathered} 35.6 \\ (25.6) \end{gathered}$ | $\begin{gathered} 16.5^{* *} \\ (6.6) \end{gathered}$ | $\begin{gathered} -0.1 \\ (1.0) \end{gathered}$ | $\begin{gathered} -0.6 \\ (0.4) \end{gathered}$ |
| Postgrad $\times$ Post | $\begin{gathered} 32.6^{* * *} \\ (12.6) \end{gathered}$ | $\begin{gathered} 15.9 \\ (11.8) \end{gathered}$ | $\begin{aligned} & 32.0^{* *} \\ & (13.0) \end{aligned}$ | $\begin{gathered} 59.3^{*} \\ (34.7) \end{gathered}$ | $\begin{gathered} 16.5 \\ (13.6) \end{gathered}$ | $\begin{gathered} 1.1 \\ (1.0) \end{gathered}$ | $\begin{gathered} 0.2 \\ (0.5) \end{gathered}$ |
| $75^{\text {th }}$ pct (0.5) |  |  |  |  |  |  |  |
| College $\times$ Post | $\begin{gathered} 6.7 \\ (16.0) \end{gathered}$ | $\begin{gathered} -1.9 \\ (16.0) \end{gathered}$ | $\begin{gathered} 9.6 \\ (12.8) \end{gathered}$ | $\begin{gathered} 86.7 \\ (86.1) \end{gathered}$ | $\begin{aligned} & 71.2^{* *} \\ & (31.8) \end{aligned}$ | $\begin{gathered} 0.9 \\ (8.0) \end{gathered}$ | $\begin{gathered} 0.0 \\ (5.2) \end{gathered}$ |
| Postgrad $\times$ Post | $\begin{gathered} 66.1^{* * *} \\ (25.1) \end{gathered}$ | $\begin{gathered} 36.0 \\ (22.5) \end{gathered}$ | $\begin{aligned} & 51.3^{* *} \\ & (21.1) \end{aligned}$ | $\begin{gathered} 399.0^{* * *} \\ (86.9) \end{gathered}$ | $\begin{gathered} 141.2^{* * *} \\ (52.6) \end{gathered}$ | $\begin{gathered} 6.8 \\ (4.3) \end{gathered}$ | $\begin{gathered} 4.2 \\ (4.2) \end{gathered}$ |
| $90^{\text {th }}$ pct |  |  |  |  |  |  |  |
| College $\times$ Post | $\begin{gathered} 131.9^{* * *} \\ (50.0) \end{gathered}$ | $\begin{gathered} 117.7^{* *} \\ (51.9) \end{gathered}$ | $\begin{gathered} 42.4 \\ (36.1) \end{gathered}$ | $\begin{gathered} 1,452.4^{* * *} \\ (355.0) \end{gathered}$ | $\begin{aligned} & 336.0^{* *} \\ & (169.7) \end{aligned}$ | $\begin{gathered} 28.4 \\ (26.9) \end{gathered}$ | $\begin{gathered} 10.7 \\ (24.9) \end{gathered}$ |
| Postgrad $\times$ Post | $\begin{gathered} 183.4^{* * *} \\ (54.1) \end{gathered}$ | $\begin{gathered} 128.6^{* *} \\ (52.0) \end{gathered}$ | $\begin{gathered} 153.2^{* * *} \\ (52.7) \end{gathered}$ | $\begin{gathered} 1,715.7^{* * *} \\ (367.1) \end{gathered}$ | $\begin{gathered} 566.0^{* * *} \\ (137.4) \end{gathered}$ | $\begin{aligned} & 47.7^{* *} \\ & (22.5) \end{aligned}$ | $\begin{aligned} & 40.5^{* *} \\ & (16.6) \end{aligned}$ |

## Dividends plus labor income


back

## Gross capital gains


back

## Net capital gains



## Value of business


back

## Initial investment



## Exit rate $\lambda$



## Valuation bias



## Composition bias



## Recycling bias



## Sectoral specialization and skill premium

|  | $(1)$ | $(2)$ | $(3)$ | $(4)$ | $(5)$ | $(6)$ | $(7)$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\theta$ | $\phi$ | $d+l$ | $M$ | $k$ | GCG | NCG |
| College | $52.9^{* * *}$ | $32.9^{* *}$ | $48.4^{* * *}$ | $296.6^{* * *}$ | $148.9^{* *}$ | $16.5^{* *}$ | 4.5 |
|  | $(13.7)$ | $(13.6)$ | $(8.5)$ | $(85.9)$ | $(69.1)$ | $(7.8)$ | $(10.6)$ |
| Postgraduate | $93.6^{* * *}$ | $53.4^{* * *}$ | $97.6^{* * *}$ | $350.6^{* * *}$ | $153.3^{*}$ | 13.7 | -4.0 |
|  | $(16.6)$ | $(16.4)$ | $(12.0)$ | $(117.0)$ | $(87.2)$ | $(9.0)$ | $(13.1)$ |
| College $\times$ Post | 22.2 | 15.0 | 6.5 | $508.2^{* * *}$ | $182.6^{*}$ | $24.6^{* *}$ | 15.7 |
|  | $(18.3)$ | $(18.3)$ | $(10.2)$ | $(121.7)$ | $\left(105.4^{2}\right)$ | $(10.9)$ | $(15.2)$ |
| Postgraduate $\times$ Post | $107.6^{* * *}$ | $79.6^{* * *}$ | $87.4^{* * *}$ | $865.4^{* * *}$ | $354.7^{* * *}$ | $31.1^{* * *}$ | 20.3 |
|  | $(24.1)$ | $(23.9)$ | $(18.2)$ | $(158.7)$ | $(121.3)$ | $(11.8)$ | $(16.9)$ |
| Agriculture $\times$ Post | 7.3 | 7.5 | $-32.3^{*}$ | $-364.8^{* *}$ | $-384.8^{*}$ | 8.9 | 39.6 |
|  | $(38.2)$ | $(38.2)$ | $(19.2)$ | $(161.8)$ | $(226.2)$ | $(17.5)$ | $(34.1)$ |
| Manufacturing $\times$ Post | -38.2 | -38.7 | -4.7 | -146.5 | 69.0 | -29.1 | -33.4 |
|  | $(34.0)$ | $(34.0)$ | $(21.7)$ | $(252.7)$ | $(134.3)$ | $(19.6)$ | $(21.7)$ |
| Trade $\times$ Post | -26.7 | -27.1 | 4.8 | -77.8 | 169.9 | -22.5 | -31.5 |
|  | $(29.0)$ | $(29.0)$ | $(11.7)$ | $(184.3)$ | $(213.1)$ | $(17.5)$ | $(26.7)$ |
| Finance $\times$ Post | $55.9^{* *}$ | $55.2^{* *}$ | $52.8^{* * *}$ | $452.5^{* * *}$ | $255.8^{*}$ | 10.6 | 3.1 |
|  | $(24.8)$ | $(24.8)$ | $(13.8)$ | $(159.0)$ | $(146.1)$ | $(12.6)$ | $(19.5)$ |
| TCU $\times$ Post | -2.4 | -2.8 | -12.0 | $-391.0^{* * *}$ | $-286.9^{* * *}$ | -4.9 | 9.6 |
|  | $(21.0)$ | $(21.0)$ | $(12.5)$ | $(134.5)$ | $(108.1)$ | $(10.6)$ | $(14.7)$ |
| Agriculture | -39.3 | -39.4 | 12.3 | 69.5 | 279.0 | -21.5 | $-51.6^{*}$ |
|  | $(32.5)$ | $(32.6)$ | $(15.3)$ | $(125.7)$ | $(206.3)$ | $(14.5)$ | $(30.4)$ |
| Manufacturing | $99.5^{* * *}$ | $100.1^{* * *}$ | $41.4^{* * *}$ | $658.2^{* * *}$ | 23.7 | $61.7^{* * *}$ | $58.0^{* * *}$ |
|  | $(24.5)$ | $(24.4)$ | $(14.6)$ | $(180.8)$ | $(87.1)$ | $(15.4)$ | $(16.9)$ |
| Trade | 21.1 | 21.2 | 5.9 | $284.7^{* *}$ | 70.9 | $20.3^{*}$ | 15.2 |
|  | $(16.2)$ | $(16.1)$ | $(8.2)$ | $(115.5)$ | $(95.0)$ | $(10.7)$ | $(14.5)$ |
| Finance | 14.8 | 15.0 | 13.4 | $276.1^{* * *}$ | 131.2 | $14.2^{*}$ | 1.5 |
|  | $(15.8)$ | $(15.8)$ | $(9.0)$ | $(85.6)$ | $(91.4)$ | $(8.3)$ | $(13.0)$ |
| TCU | 20.3 | 20.5 | $29.0^{* * *}$ | -133.9 | -14.1 | -10.0 | -8.7 |
|  | $(15.9)$ | $(15.9)$ | $(9.0)$ | $(94.1)$ | $(79.1)$ | $(8.0)$ | $(11.4)$ |

## Differences in patterns of sectoral specialization $S\left(e_{1}, e_{2}\right)$


$\square$ Postgraduates vs College --- --- College vs High School

## Financial constraints and the age profile of dividends

|  | $(1)$ | $(2)$ | $(3)$ | $(4)$ | $(5)$ |
| :--- | :---: | :---: | :---: | :---: | :---: |
|  | $d+l$ | $M$ | $\theta$ | $d$ | $\frac{d}{M}$ |
| College | $23.4^{* *}$ | 100.3 | $54.1^{* *}$ | 11.3 | -11.2 |
|  | $(11.9)$ | $(150.2)$ | $(25.5)$ | $(10.6)$ | $(8.5)$ |
| Postgraduate | $104.9^{* * *}$ | $583.2^{* * *}$ | $96.0^{* * *}$ | $60.2^{* * *}$ | -11.7 |
|  | $(14.9)$ | $(132.0)$ | $(23.5)$ | $(11.4)$ | $(8.3)$ |
| College $\times$ Post | $36.9^{* *}$ | 277.2 | 21.7 | 18.5 | 17.3 |
|  | $(14.9)$ | $(199.7)$ | $(31.3)$ | $(12.4)$ | $(15.5)$ |
| Postgraduate $\times$ Post | $72.9^{* * *}$ | 165.8 | $111.2^{* * *}$ | $56.0^{* * *}$ | 11.8 |
|  | $(21.6)$ | $(192.6)$ | $(33.0)$ | $(17.0)$ | $(7.8)$ |
| Age $\times$ College | $2.7^{* *}$ | 24.5 | 0.4 | $1.7^{* *}$ | 0.2 |
|  | $(1.1)$ | $(17.8)$ | $(2.9)$ | $(0.8)$ | $(0.2)$ |
| Age $\times$ Postgrad | 0.3 | $-30.7^{* * *}$ | -0.3 | 0.5 | 0.2 |
|  | $(0.9)$ | $(11.7)$ | $(1.7)$ | $(0.7)$ | $(0.2)$ |
| Age $\times$ College $\times$ Post | $-2.4^{* *}$ | 7.9 | 0.1 | -1.1 | -0.4 |
|  | $(1.1)$ | $(19.3)$ | $(3.3)$ | $(0.9)$ | $(0.5)$ |
| Age $\times$ Postgrad $\times$ Post | 0.8 | $46.3^{* * *}$ | 0.4 | 0.8 | -0.1 |
|  | $(1.2)$ | $(14.1)$ | $(2.6)$ | $(1.0)$ | $(0.2)$ |
| Age $\times$ Post | 0.8 | $-21.7^{* *}$ | -2.3 | 0.7 | 0.2 |
|  | $(0.5)$ | $(10.1)$ | $(2.0)$ | $(0.5)$ | $(0.1)$ |
| Age | $1.7^{* * *}$ | $40.2^{* * *}$ | 2.0 | $0.9^{* *}$ | -0.2 |
|  | $(0.4)$ | $(9.3)$ | $(1.3)$ | $(0.4)$ | $(0.1)$ |

## Some explanations

|  | (1) | (2) | (3) | (4) | $(5)$ $k$ | (6) | (7) |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Panel A: Vintage Effects |  |  |  |  |  |  |  |
| College $\times$ Post | $\begin{gathered} 21.2 \\ (21.4) \end{gathered}$ | $\begin{gathered} 14.3 \\ (21.4) \end{gathered}$ | $\begin{gathered} 13.6 \\ (11.4) \end{gathered}$ | $\begin{gathered} 686.3^{* * *} \\ (144.3) \end{gathered}$ | $\begin{aligned} & 326.1^{* *} \\ & (133.1) \end{aligned}$ | $\begin{aligned} & 28.5^{* *} \\ & (12.9) \end{aligned}$ | $\begin{gathered} 7.6 \\ (18.1) \end{gathered}$ |
| Postgrad $\times$ Post | $\begin{gathered} 110.1^{* * *} \\ (29.6) \\ \hline \end{gathered}$ | $\begin{gathered} 84.1^{* * *} \\ (29.6) \\ \hline \end{gathered}$ | $\begin{gathered} 97.5^{* * *} \\ (19.6) \\ \hline \end{gathered}$ | $\begin{gathered} 842.2^{* * *} \\ (156.5) \\ \hline \end{gathered}$ | $\begin{aligned} & 375.3^{* *} \\ & (165.6) \\ & \hline \end{aligned}$ | $\begin{aligned} & 31.8^{* *} \\ & (14.6) \\ & \hline \end{aligned}$ | $\begin{gathered} 12.7 \\ (23.2) \\ \hline \end{gathered}$ |
| Panel C: Collateral |  |  |  |  |  |  |  |
| College $\times$ Post | $\begin{gathered} 30.7^{*} \\ (17.8) \end{gathered}$ | $\begin{gathered} 23.4 \\ (17.8) \end{gathered}$ | $\begin{gathered} 8.0 \\ (9.8) \end{gathered}$ | $\begin{gathered} 373.7^{* * * *} \\ (109.4) \end{gathered}$ | $\begin{gathered} 63.8 \\ (96.5) \end{gathered}$ | $\begin{aligned} & 23.3^{* *} \\ & (10.0) \end{aligned}$ | $\begin{gathered} 22.7 \\ (14.1) \end{gathered}$ |
| Postgrad $\times$ Post | $\begin{gathered} 115.2^{* * *} \\ (24.4) \end{gathered}$ | $\begin{gathered} 87.0^{* * *} \\ (24.3) \end{gathered}$ | $\begin{gathered} 80.3^{* * *} \\ (16.7) \end{gathered}$ | $\begin{gathered} 672.7^{* * *} \\ (132.8) \end{gathered}$ | $\begin{gathered} 150.2 \\ (118.4) \end{gathered}$ | $\begin{gathered} 34.8^{* * *} \\ (11.6) \end{gathered}$ | $\begin{gathered} 34.9^{*} \\ (18.0) \end{gathered}$ |
| Collateral dummy | $\begin{array}{r} 29.1 \\ (19.9) \end{array}$ | $\begin{gathered} 29.1 \\ (19.9) \end{gathered}$ | $\begin{gathered} 0.0 \\ (7.4) \end{gathered}$ | $\begin{gathered} 308.6^{* * *} \\ (82.9) \end{gathered}$ | $\begin{gathered} 9.0 \\ (117.3) \end{gathered}$ | $\begin{gathered} 26.1^{* * *} \\ (9.2) \end{gathered}$ | $\begin{gathered} 29.0^{*} \\ (17.2) \end{gathered}$ |
| Value of collateral | $\begin{gathered} -0.0 \\ (0.0) \\ \hline \end{gathered}$ | $\begin{gathered} -0.0 \\ (0.0) \\ \hline \end{gathered}$ | $\begin{gathered} 0.0 * * * \\ (0.0) \\ \hline \end{gathered}$ | $\begin{gathered} 0.9 * * * \\ (0.1) \\ \hline \end{gathered}$ | $\begin{gathered} 0.8^{* * *} \\ (0.2) \\ \hline \end{gathered}$ | $\begin{gathered} 0.0 \\ (0.0) \\ \hline \end{gathered}$ | $\begin{aligned} & -0.0^{*} \\ & (0.0) \\ & \hline \end{aligned}$ |
| Panel D: Legal Form |  |  |  |  |  |  |  |
| College $\times$ Post | $\begin{gathered} 23.7 \\ (16.7) \end{gathered}$ | $\begin{gathered} 16.5 \\ (16.7) \end{gathered}$ | $\begin{gathered} 9.7 \\ (10.0) \end{gathered}$ | $\begin{gathered} 439.1^{* * *} \\ (112.7) \end{gathered}$ | $\begin{aligned} & 153.5^{*} \\ & (93.2) \end{aligned}$ | $\begin{gathered} 21.1^{* * *} \\ (9.7) \end{gathered}$ | $\begin{gathered} 14.1 \\ (13.3) \end{gathered}$ |
| Postgrad $\times$ Post | $\begin{gathered} 106.5^{* * *} \\ (24.3) \end{gathered}$ | $\begin{gathered} 78.4^{* * *} \\ (24.2) \end{gathered}$ | $78.2^{* * *}$ (16.8) | $\begin{gathered} 658.1^{* * *} \\ (137.2) \end{gathered}$ | $\begin{gathered} 183.1 \\ (123.0) \end{gathered}$ | $\begin{gathered} 30.8^{* * *} \\ (11.7) \end{gathered}$ | $\begin{gathered} 28.3 \\ (18.3) \end{gathered}$ |
| Unlimited Liability | -86.0*** | -85.8*** | -62.0*** | -1,103.6*** | -464.0*** | -52.0*** | -23.9*** |
| Panel E: Inherited |  |  |  |  |  |  |  |
| College $\times$ Post | $\begin{gathered} 27.6^{*} \\ (16.7) \end{gathered}$ | $\begin{gathered} 20.3 \\ (16.6) \end{gathered}$ | $\begin{gathered} 12.5 \\ (9.9) \end{gathered}$ | $\begin{gathered} 494.3^{* * *} \\ (112.8) \end{gathered}$ | $\begin{aligned} & 177.3^{*} \\ & (92.7) \end{aligned}$ | $\begin{gathered} 23.7^{* *} \\ (9.7) \end{gathered}$ | $\begin{gathered} 15.1 \\ (13.3) \end{gathered}$ |
| Postgrad $\times$ Post | $\begin{gathered} 111.8^{* * *} \\ (24.1) \end{gathered}$ | $\begin{gathered} 83.6^{* * *} \\ (24.0) \end{gathered}$ | $\begin{gathered} 82.0^{* * *} \\ (16.6) \end{gathered}$ | $\begin{gathered} 719.5^{* * *} \\ (132.5) \end{gathered}$ | $\begin{gathered} 208.3^{*} \\ (119.3) \end{gathered}$ | $\begin{gathered} 33.7^{* * *} \\ (11.6) \end{gathered}$ | $\begin{gathered} 29.8 \\ (18.1) \end{gathered}$ |
| Business inherited? | $\begin{array}{r} 44.6^{\prime} \\ (28.1) \\ \hline \end{array}$ | $\begin{gathered} 44.7 \\ (28.0) \\ \hline \end{gathered}$ | $\begin{gathered} 34.6^{*} \\ (17.9) \\ \hline \end{gathered}$ | $\begin{gathered} 862.9^{* * *} \\ (184.3) \\ \hline \end{gathered}$ | $\begin{gathered} 392.0 * * * \\ (120.3) \\ \hline \end{gathered}$ | $\begin{gathered} 37.9^{* * *} \\ (13.3) \\ \hline \end{gathered}$ | $\begin{gathered} 10.0 \\ (17.6) \\ \hline \end{gathered}$ |

## Span of control

|  | $(1)$ | $(2)$ | $(3)$ | $(4)$ | $(5)$ | $(6)$ | $(7)$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\theta$ | $\phi$ | $d+l$ | $M$ | $k$ | GCG | NCG |
|  |  |  |  |  |  |  |  |
| College $\times$ Post | 22.3 | 15.0 | 8.8 | $475.5^{* * *}$ | $179.8^{*}$ | $22.0^{* *}$ | 13.5 |
|  | $(16.9)$ | $(16.9)$ | $(10.0)$ | $(119.1)$ | $(92.6)$ | $(10.0)$ | $(13.4)$ |
| Postgrad $\times$ Post | $98.4^{* * *}$ | $70.3^{* * *}$ | $69.4^{* * *}$ | $510.6^{* * *}$ | 92.1 | $26.0^{* *}$ | 29.1 |
|  | $(24.2)$ | $(24.2)$ | $(16.0)$ | $(141.3)$ | $(123.3)$ | $(12.0)$ | $(18.5)$ |
| Employment | $0.5^{* * *}$ | $0.5^{* * *}$ | $0.4^{* * *}$ | $4.4^{* * *}$ | $1.7^{* * *}$ | $0.2^{* * *}$ | 0.1 |
|  | $(0.1)$ | $(0.1)$ | $(0.1)$ | $(1.0)$ | $(0.4)$ | $(0.1)$ | $(0.1)$ |
| Nr. of businesses | 15.6 | 15.6 | $32.0^{* * *}$ | $1,344.4^{* * *}$ | $915.8^{* * *}$ | $36.2^{* * *}$ | -16.4 |
|  | $(11.4)$ | $(11.4)$ | $(4.8)$ | $(118.9)$ | $(98.6)$ | $(6.9)$ | $(10.1)$ |
|  |  |  |  |  |  |  |  |

